SSHRC CRSH

MEETING OF SSHRC LEADERS

December 6 to 7, 2012

The National Hotel and Suites Ottawa
361 Queen Street
Ottawa

SSHRC LEADERS

SUMMARY OF DECEMBER 6-7, 2012, ANNUAL MEETING

1. Background

SSHRC Leaders are senior administrators in postsecondary institutions appointed by their presidents to serve as points of contact between SSHRC and their institutions. The purpose of the SSHRC Leaders is to provide an effective channel of communication between SSHRC and senior administrators at Canada's universities.

Through the SSHRC Leaders, SSHRC is able to:

- provide better connections between researchers and SSHRC;
- improve the quality of SSHRC's research support programs and policies;
- increase knowledge and understanding of SSHRC activities across the community that it is mandated by Parliament to support; and
- understand, respond to, address and anticipate the needs of the social sciences and humanities (SSH) research community.

Leaders have been named at 70 institutions (see list at www.sshrc-crsh.gc.ca/society-societe/community-communite/leaders-liste-eng.aspx).

2. Annual SSHRC Leaders Meeting, December 6-7, 2012

On December 6 and 7, SSHRC held its fifth annual SSHRC Leaders meeting, at the National Hotel and Suites in Ottawa. This year's overarching theme was the future direction and importance of SSH research in the 21st century, although the meeting also touched on a range of other issues of concern to SSHRC and postsecondary institutions. Ursula Gobel, director of Communications (SSHRC) served as the host for the event, which was attended by Leaders representing 51 institutions. Please see Annex A, for the full list of meeting participants.

3. Structure of the Meeting

> The agenda for the SSHRC Leaders' meeting was developed on an iterative basis with Leaders and SSHRC managers, using feedback from SSHRC Leaders at the 2011 annual meeting, and at the informal meeting at the 2012 Congress of the Humanities and Social Sciences. Furthermore, based on the suggestions received from Leaders, a meeting planning group consisting of four Leaders was organized to help plan the agenda of the meeting. Please see Annex B for the full agenda of the meeting.

The objectives of the meeting were to:

1. update Leaders on the progress made to date by the regional panels on the Imagining Canada's Future project;
2. explore new avenues for SSHRC Leaders to engage the SSH community and to promote SSH both on and off campus; and
3. engage Leaders on the final stages of SSHRC's program architecture renewal, and update Leaders on recent developments at SSHRC.

4. SSHRC Leaders Orientation Session

For the first time, an orientation session was held for new SSHRC Leaders, on the evening preceding the annual SSHRC Leaders meeting. The purpose of the session was to provide an overview of the SSHRC Leaders initiative and past activities, and to provide a networking opportunity for both new and existing Leaders. The session also gave new Leaders an opportunity to meet the SSHRC team responsible for the Leaders initiative. A number of veteran Leaders also attended the meeting in order to share their experiences, as well as best practices such as initiatives they have undertaken on campus in their roles as SSHRC Leaders.

5. Meeting Sessions

A) Welcome to SSHRC Leaders
Presenter: Brent Herbert-Copley, SSHRC

SSHRC Vice-President, Research Capacity, Brent Herbert-Copley opened the meeting by welcoming SSHRC Leaders and invited guests and providing a brief summary of SSHRC Leaders' activities in 2012, as well as the goals moving forward. He also gave a brief preview of each of the sessions and how they would relate to the stated objectives of the meeting.

B) Welcome from SSHRC President and Strategic Overview of SSHRC
Presenter: Chad Gaffield, SSHRC

SSHRC President Chad Gaffield asked the SSHRC Leaders to observe a moment of silence in remembrance of the December 6, 1989, Montréal Massacre.

Gaffield discussed the important role that SSH research plays in 21st-century society, and the ways that SSHRC has changed and is working to continue to support and promote SSH research. He described the shift in membership on SSHRC's governing council to incorporating members from outside of academia—in particular, through the inclusion of more members from the private and not-for-profit sectors—to help gain a better perspective of the role played by SSH graduates and researchers in society. The recent study by the Council of Canadian Academies illustrates the positive international reputation of Canadian research in SSH, notable in such fields as digital humanities, history, fine arts, and psychology. The World Social Sciences Forum in Montréal in 2013 will be a great opportunity to showcase Canadian leadership, and to highlight the cutting-edge research coming out of Canadian postsecondary institutions.

Gaffield referred to the progress achieved over the past few years, and to emerging opportunities, as the context for SSHRC's new strategic plan, due to be released in early 2013. Over the next three years, SSHRC will consolidate and sustain the renewals achieved to date, while working closely with Leaders, the Federation for the Humanities and Social Sciences, and its partners in the institutions and beyond to better promote the value of SSH research, and to expand and strengthen the Canadian research and innovation system as a whole.

Gaffield acknowledged the financial pressure existing on campuses across the country with higher student-to-professor ratios, and highlighted the partnerships that SSHRC has forged with partners such as the Canada Council for the Arts, Industry Canada, and Public Safety Canada to leverage resources and strategically support SSH research.

Key points raised during the open discussion included the following:

- The shift from knowledge translation to knowledge mobilization is becoming more apparent (e.g., Networks of Centres of Excellence-Knowledge Mobilization) and it would be useful to have a focused session in the future on knowledge mobilization and where SSHRC and the other agencies are taking it.

- SSH researchers focusing on health-related research are still struggling with the shift from SSHRC to CIHR. Although there have been improvements, there is still room for more.
- Accessibility of funds for health-related research and research training remains a concern on campus. The next generation needs to be reassured that funding is available and will continue to be accessible to them.

C) SSHRC Future Challenge Areas
Moderator: Gisèle Yasmeen, SSHRC
Panelists:
> Ruby Heap (University of Ottawa)
> Gary Libben (Brock University)
> Gayle MacDonald (St. Thomas University)
> David Malloy (University of Regina)
> Helmut Reichebacher (Ontario College of Art and Design University),
> Marilyn Taylor (Royal Roads University)
> Marie-Andrée Roy (Université du Québec à Montréal)

SSHRC has undertaken a forward-looking future challenges project, which aims to identify key future challenges for Canada in an evolving global context. This future challenges project, which was identified in *Framing our Direction, 2010-2012*, is not an exercise in "predicting the future," but, rather, an opportunity to collectively map out possible issues affecting future societal developments. For Canada to continue to be a successful society in the 21st century, we need to think ahead—to collectively imagine possible futures so that we can anticipate and be prepared to address emergent issues, societal needs and knowledge needs; and to guide the best choices going forward. Regional expert panels were organized by Leaders and held in summer 2012 to feed into the final identification of future challenge areas. Gisèle Yasmeen, SSHRC vice-president, Research, introduced the leads from each of the Imagining Canada's Future regional panels, and invited them to speak to the activities and outcomes of their respective panels.

The following key points were raised during the plenary discussion:
- Leaders were struck by the degree of overlap of the themes identified by the regional panels. Although there were slight nuances and differences, similar themes emerged across the country.
- In addition to participants from academia (researchers and students), the inclusion of non-academic stakeholders in all of the panels was very encouraging. It is important to think of this exercise in terms of benefits beyond the research community, and as developing themes that will address future societal challenges and problems.
- Several of the themes that were identified extended beyond the scope of what are considered SSH disciplines. SSH has a partnering role to play with both the natural sciences and engineering and health-related research communities. Since their research can have dramatic social impacts, it is important that SSH researchers are involved from the very beginning, and not as an afterthought.
- A lot of the major themes that were identified had a strong social sciences focus. Moving into the final phases of the project, it will be important to also maintain a focus on the humanities, to ensure their inclusion.
- Although identified by most panels in the early stages, arts and culture often did not figure in final lists.
- Several Leaders expressed interest in participating in a national outreach campaign that would demonstrate the contribution of SSH research and teaching to a knowledge society. One Leader proposed the creation of an "SSH Day" to be held across campuses.

D) Future Directions in Publishing: Open Access and Support for Scholarly Journals
Presenter: Jean-François Fortin, SSHRC

Jean-François Fortin, director, Research Portfolio, presented an overview of how SSHRC's policy on open access evolved, how it had been implemented, and what considerations would need to be taken into account for any future changes to the policy.

Open access is based on the idea that the products of research should be available to the user free of charge and without restrictions; this policy is based on the premise that the public is interested in, and expects to be able to access, the results of publicly funded research. There has been a global push towards more open access (e.g., the Berlin Declaration, which SSHRC has signed) and open access has, therefore, been a priority in *SSHRC's Knowledge Mobilization Strategy 2009-11* and the strategic priorities set out in *Framing our Direction 2010-12*. SSHRC will continue to consult with its community and to update its open access policy accordingly.

Fortin explained the gradual, phased-in approach taken by SSHRC with regards to open access over the last competition cycles of the Aid to Scholarly Journals funding opportunity. As a result, a number of journals have switched formats, but it is an evolutionary process and, therefore, at least for the next competition, SSHRC will continue to fund subscription-based and paper journals.

The following key points were raised during the plenary discussion:

- With the increase in open access and the shift towards more digitally housed information, the challenge facing institutions is in data archiving. Finding adequate funds is challenging, particularly at smaller institutions, but there are also challenges associated with the researchers themselves and their willingness to share their data. A culture of sharing needs to be cultivated, and it will be important for SSHRC, the Federation for the Humanities and Social Sciences and the institutions to work together to create it.
- There are fears that Canada may follow the United Kingdom model of taking research money to fund open access and data archiving. While there is interest in open access, researchers want to ensure that it doesn't come at the cost of reduced funding for research.
- SSHRC has come a long way since the 1990s with regards to funding for journals. The gradual approach to digitization has been appreciated and is working well. However, there is still the fear that, with the disappearance of subscription-based journals, survival will become increasingly dependent on SSHRC funding.

E) Promoting the Social Sciences and Humanities
Presenters: Graham Carr and Jean-Marc Mangin, Federation for the Humanities and Social Sciences

Graham Carr, Jean-Marc Mangin and a number of their colleagues from the Federation for the Humanities and Social Sciences led a session on promoting SSH. The session focused on possible responses to critics, as well as work on delivering short and concise messages on the value of SSH research.

The following key points were raised during the plenary discussion:

- The perception of SSH research among decision-makers in Ottawa has improved, but more work needs to be done to demonstrate the value of SSH research in the media and in the public sphere.

- Although there is data that shows that SSH degrees lead to employment and interesting careers, there is significant work to be done by the SSH community to convince skeptics of the value of SSH research and training.
- The message from the SSH community is often not delivered in a manner that is short, concise and factually based. The message needs to focus on the possibility of a lucrative career, as well as on the social and economic impacts for Canada.
- The messenger is often as important as the message. SSH grads are an underutilized resource, and more work could be done to connect with SSH alumni and have them speak as ambassadors for the attributes of an education in SSH.

F) Keynote Address
Presenter: Elizabeth Dowdeswell, Council of Canadian Academies

Elizabeth Dowdeswell, president and CEO, Council of Canadian Academies (CCA), delivered the keynote address to SSHRC Leaders, SSHRC staff and guests from various government agencies. She discussed a report produced by the CCA, *The State of Science and Technology in Canada, 2012*, and shared some of the report's key findings.

The report expands on the CCA's inaugural report published in 2006. Dowdeswell spoke to the improvements in data collection since 2006, changes in methodology (notably the increased attention to SSH) and the ongoing challenges associated with producing a report of this kind. The 2006 report was instrumental in the development of the 2007 federal S&T strategy, and Leaders are optimistic that the 2012 report could also be used to shape future federal policy.

The 2012 report illustrates the strength of SSH research in Canada, in particular with regards to the international reputation of Canadian SSH scholars, and can be used as a tool to help promote SSH research in Canada. The report also illustrates the challenge for the SSH community to continue to develop appropriate metrics for SSH disciplines.

G) Welcome and Perspectives from the Executive Vice-President
Presenter: Ted Hewitt, SSHRC

SSHRC's new executive vice-president, Ted Hewitt, opened the second day of the meeting by continuing the previous day's discussion on how to promote SSH. Hewitt, a former SSHRC Leader, focused the discussion on ways in which Leaders can promote SSH both on and off campus.

The key challenge raised by Hewitt was "Who is going to argue for SSH disciplines and how can the SSH community help them?" Leaders shared a number of both best practices and challenges that they have faced on campus in promoting SSH research.

The following were some of the key points of the conversation:

- SSH researchers are not going after the larger grants (CFI, Networks of Centres of Excellence, etc.), and, thinking that the pot of money available to them is small, apply for modest amounts. Part of the challenge is encouraging SSH researchers to look beyond the normal avenues of funding (e.g., SSHRC and their institutions) and to seek to lead or become involved in larger projects.
- Getting SSH research covered on campus has been a challenge. It is important to work with the communications directors on campus to promote SSH research as much as natural sciences and engineering and health research.
- University presidents need to be kept informed of SSH research achievements on their campus. More efforts are needed to ensure that they are speaking favourably about SSH on a regular basis.

- It is also important to seek credible advocates from outside of SSH to speak to its values—the best advocates are the ones outside of the SSH circle, since the message doesn't come across as leading to personal benefit.
- Leaders would like to have a forum where they can continue to share these types of best practices. SSHRC agreed to create a space on the SharePoint site for best practices, and encouraged Leaders to actively participate in an ongoing brainstorming of ideas.

H) Support for Tools for Research and Related Activities
Presenters: Adèle Savoie, SSHRC, and Guy Levesque, Canada Foundation for Innovation

Guy Levesque, CFI, accompanied by his colleagues, Mireille Labrie and Laurent Messier, presented information on funding rates for SSH projects at the CFI. They noted that the perception that SSH related proposals fare poorly in CFI competitions persists within the SSH research community, despite the fact that the relative success of SSH-related proposals received at the CFI is on par relative to proposals in other research areas.

SSHRC's Adèle Savoie, Knowledge Integration, spoke to the history of SSHRC funding for infrastructure and research tools. She highlighted the partnerships that SSHRC has cultivated over the years (Digging into Data, CFI Leaders Opportunities Fund, etc.) as the primary means for funding these activities.

Savoie spoke to the current development of a mechanism within SSHRC's existing funding opportunities to allow for applications requesting support for tools for research and related activities. SSHRC is working to refine its definition and guidelines for this type of support, and expects to launch the mechanism in the 2013-14 fiscal year.

The following key points were raised during the plenary discussion:

- Leaders noted that the biggest impediment for SSH projects submitted for CFI funding is at the institutional review level, where many do not receive the necessary university endorsement, in part because of the persisting perception on campuses that CFI funding is for very large natural sciences and engineering or health projects.
- There are attitudinal challenges within the SSH community to overcome, in particular, getting SSH researchers to "think bigger" and to work together to bring their CFI projects to the table.
- Institutions in smaller provinces sometimes face greater challenges in finding the required matching funds. Unless the project is aligned with provincial priorities, it is extremely difficult to obtain financial support. A system to create regional assistance for matching funds, for example, would greatly benefit institutions in smaller provinces.
- Likewise, compared to larger institutions, smaller institutions may have limited opportunities to fulfil the matching funds requirement.
- The CFI is encouraged to further consider the realities of SSH funding and the type of infrastructure funding required by the SSH community. SSH research infrastructure doesn't always include labs, equipment or a digital component. Examples may include archives, bibliographies, concordances, databases, dictionaries, digitized collections, indices, catalogues of research collections, etc. A lot of research relies on focus groups, and having a space to host these types of activities is imperative for the research.

The CFI appreciated the opportunity to discuss the challenges faced by the SSH community when applying to the CFI for funding. In particular, the CFI noted that:

- the CFI's definition of infrastructure has evolved in order to meet the needs of the research community, including SSH;

- only 5 per cent of applications received at the CFI are from SSH, but the success rate is equivalent to that of non-SSH proposals, pointing to the possibility of challenges at the institution rather than a systemic problem;
- the CFI will continue to highlight and promote major success stories regarding SSH proposals;
- although the 40/60 matching funding formula may create difficulties for institutions in smaller provinces and smaller institutions, the CFI will fund 100 per cent of the research infrastructure costs, up to $75 000, if the request from a small institution is in support of a Canada Research Chair; and
- the CFI continues to offer funding jointly with SSHRC through the Leaders Opportunity Fund as well as the Digging into Data competition.

I) Open House

The Open House session provided SSHRC Leaders with an informal opportunity to meet, ask questions of and/or provide feedback to representatives from a range of SSHRC programs and corporate division,s as well as from the Networks of Centres of Excellence, the Canada Research Chairs and the Tri-Council Harmonization team.

J) SSHRC's New Grant Management System
Co-presenters: Jaime Pitfield, CASD, Bruce Langevin and Kristina Casey, Common Administrative Services Directorate

Jaime Pitfield, vice-president, Common Administrative Services Directorate (CASD), for SSHRC and NSERC, discussed the launch of the new grants management system and the Canadian Common CV (CCV). Pitfield spoke of the advantages of the system for SSHRC and NSERC, and of the consultations that were held with various stakeholders leading up to the launch of the new system in December. Problems that have been reported are being addressed, and the user community is encouraged to continue to send feedback and notify CASD of any technical problems so that they can be addressed.

Bruce Langevin and Kristina Casey delivered a live demonstration of the new system, which provides a common look and feel for both SSHRC and NSERC funding opportunities and programs, and is compliant with all government security regulations to ensure that data is kept safe.

Key points raised during the open discussion included the following:

- The new system marks a change in the way NSERC and SSHRC are doing business, moving from applicants filling out forms to a system that collects and stores data, thereby facilitating the process of applying again for future competitions.
- The new system is capable of allowing research grant officers to access funding decisions; however, this feature will be implemented on a funding opportunity-by-funding opportunity basis.
- Where possible, the system includes pre-populated sections, to decrease the workload for applicants.
- For first-time users of the CCV, filling out all of the relevant information is a daunting task, but, once completed, the information can be recycled for subsequent competitions. Filling out all of the necessary fields for the CCV can take up to a day, and researchers are strongly encouraged to begin the process as soon as possible.

K) Closing Plenary: Key Messages and Take-Aways
Moderator: Brent Herbert-Copley, SSHRC
Panelists:
Lise Dubois, Université de Moncton
Anne Katzenberg, University of Calgary
John Osborne, Carleton University

The session provided an opportunity to recap and reflect on the key messages and take-aways for both SSHRC and the Leaders. Three SSHRC Leaders were asked to share their thoughts on the meeting and what they saw to be the key take-aways from the meeting, after which the floor was opened up for general comments and discussion.

The three Leaders highlighted the following key take-aways:

- The Imagining Canada's Future project produced some very interesting regional variances, but a number of common themes emerged. Furthermore, Imagining Canada's Future represents an opportunity to articulate the importance of SSH research.

- SSH is everywhere, but the SSH community is still having difficulties telling the SSH story in a concise and credible way.

- SSHRC Leaders are hoping to collaborate with SSHRC and the Federation for Humanities and Social Sciences on a possible future initiative focused on improving the visibility and public perception of SSH research.

- There was shared enthusiasm for a SSH day to promote the value and contributions SSH research makes to society. SSHRC Leaders should collaborate to make it happen and should champion this initiative on their campuses.

Next meetings:

- June 4, 2013, at the Congress for the Humanities and Social Sciences in Victoria, B.C. (TBC).
- December 5 and 6, 2013, at the annual meeting of SSHRC Leaders in Ottawa, Ontario (TBC).

ANNEX/ANNEXE A

Meeting Participants / Participants à la réunion
SSHRC Leaders Meeting, December 6-7 /
Réunion des Leaders pour le CRSH, 6-7 décembre

SSHRC Leaders/Leaders pour le CRSH

Institution/	
Acadia University	David MacKinnon Dean, Research and Graduate Studies
Algoma University	David Schantz Vice President Academic and Research
Bishop's University	Benoit-Antoine Bacon Dean of Arts and Science and Associate Vice-Principal - Research
Brandon University	Bruce Strang Dean of Arts and Acting Dean of Graduate Studies
Brock University	Gary Libben Vice-President, Research
Cape Breton University	Dale Keefe Dean, Research and Graduate Studies
Carleton University	John Osborne Dean, Faculty of Arts and Social Sciences
Concordia University	Haidee Wasson Associate Dean, Research and Graduate Studies, Faculty of Fine Arts
Dalhousie University	Frank Harvey University Research Professor of International Relations Associate Dean Research Associate Dean Research
HEC Montréal	Jean-Claude Cosset Director of the Research Office
Kwantlen Polytechnic University	Jason Dyer Associate Vice President, Research
Lakehead University	Gillian Siddall Dean, Faculty of Social Sciences and Humanities
McGill University	Sarah Stroud Associate Vice-Principal, Research and International Relations
McMaster University	Fiona McNeil Associate Vice President (Research)
Memorial University of Newfoundland	Carrie Dyck Associate Dean of Arts (Research and Graduate Studies)
Mount Allison University	Karen Grant Provost and Vice-President, Academic
Mount Royal University	Trevor Davis Associate Vice-President, Research
Mount Saint Vincent University	Ardra Cole Associate Vice-President, Academic and Research

Nipissing University	Sharon Rich Dean, Schulich School of Education
Ontario College of Art and Design University	Helmut Reichenbächer Associate Vice-President, Research and Associate Dean, Graduate Studies
Royal Roads University	Marilyn Taylor Professor, School of Leadership Studies and Director, Institute for Values-Based Leadership
Simon Fraser University	Mario Pinto Vice-President, Research
St. Francis Xavier University	Keith De'Bell Associate Vice-President, Research
St. Francis Xavier University	Mary McGillivray Academic Vice-President and Provost
St. Thomas University	Gayle MacDonald Assistant Vice-President
Trent University	Neil Emery Vice-President, Research
Université de Moncton	Lise Dubois Doyenne, Faculté des études supérieures et de la recherche Vice-rectrice adjointe à la recherche
Université de Montréal	Serge Brochu Vice-recteur adjoint - recherche
Université du Québec à Chicoutimi	Claude Gilbert Agent de recherche, Décanat des études de cycles supérieurs et de la recherche
Université du Québec à Montréal	Marie-Andrée Roy Vice-doyenne à la recherche
Université Laval	Stéphane Leman-Langlois Chaire de recherche du Canada sur la surveillance et la construction sociale du risque
Université Sainte Anne	Kenneth Deveau Vice-recteur à l'enseignement et à la recherche
University of Alberta	George Pavlich Associate Vice-President, Research
University of British Columbia	Ralph Matthews Professor of Sociology and Social Sciences and Humanities Research Coordinator, Office of the Vice-President Research and International
University of Calgary	Anne Katzenberg Associate Vice-President, Research
University of Lethbridge	Lesley Brown Associate Vice-President, Research
University of Manitoba	Janice Ristock Vice-Provost (Academic Affairs)
University of New Brunswick	Gregory Kealey University Provost and Vice-President, Research
University of Northern British Columbia	Gail Fondahl Vice-President, Research
University of Ontario Institute of Technology	Michael Owen Associate Provost, Research

University of Ontario Institute of Technology	Jennifer Freeman Manager, Research Services
University of Ottawa	Ruby Heap Associate Vice-President, Research
University of Prince Edward Island	Don Desserud Dean of the Faculty of Arts
University of Regina	David Malloy Associate Vice President (Research) & Director of Office of Research Services
University of Saskatchewan	Linda McMullen Professor, Department of Psychology
University of the Fraser Valley	Fiona McQuarrie Professor, Business Administration
University of Toronto	Brian Corman Dean of the School of Graduate Studies and Vice-Provost, Graduate Education
University of Victoria	Susan Strega Associate Professor, School of Social Work
University of Waterloo	Bruce Muirhead Associate Vice-President, External Research
University of Western Ontario	Dan Sinai Associate Vice-President, Research
University of Winnipeg	Catherine Taylor Professor, Department of Rhetoric, Writing and Communication, and Director, Academic Programs and Administration, Faculty of Education
Wilfrid Laurier University	Abby Goodrum Vice-President, Research
York University	Lisa Philipps Associate Vice-President Research

Guests and Observers/Invités et Observateurs

Name/	
AUBIN, Jane	Chief Scientific Advisor and Vice-President, Research, Canadian Institutes for Health Research Chef des affaires scientifiques et Vice-présidente à la recherche, Instituts de recherche en santé du Canada
BATES, Paul	Member of SSHRC's governing Council and Chair of the Programs & Quality Committee Membre du conseil du CRSH et Président du Comité sur les programmes et la qualité
BISBY, Mark	Board member, Consortia Advancing Standards in Research Administration Information (CASRAI) Consortium pour l'avancement des standards d'administration de l'information en recherche
CARR, Graham	Professor of History, Dean of Graduate Studies at Concordia University, and President of the Canadian Federation for the Humanities and Social Sciences Professeur d'Histoire, Doyen des études supérieurs à l'Université Concordia, et Président de la Fédération canadienne des sciences humaines

CHAREST, Pierre	Associate Vice-President, Corporate Planning and Policy Division, Natural Sciences and Engineering Council of Canada Vice-Président associé, Division de la planification et des politiques organisationnelles, Conseil de recherches en sciences naturelles et génie du Canada
CORBEIL, Suzanne	Executive Director, U15-Group of Canadian Research Universities Directrice exécutive, L'15-Regroupement des universités de recherche du Canada
DAVIDSON, Paul	President, Association of Universities and Colleges of Canada Président, Association des universités et collèges du Canada
DAVIDSON, Robert	Vice-President, Programs and Planning, Canada Foundation for Innovation Vice-pésident, Programmes et planification, Fondation canadienne pour l'innovation
DICKERSON, Blair	Vice-President, External Relations and Communications, Natural Sciences and Engineering Research Council of Canada Vice-présidente, Relations extérieures et communications, Conseil de recherches en sciences naturelles et en génie du Canada
DUNLOP, Robert	Assistant Deputy Minister, Science and Innovation Sector, Industry Canada Sous-ministre adjoint, Secteur science et innovation, Industrie Canada
FINE, Michael	Director General, International Trade Strategy and Portfolio Bureau, Foreign Affairs and International Trade Canada Directeur général, Direction générale de la stratégie et du portefeuille du Commerce international, Affaires étrangères et Commerce international Canada
GOOSNEY, Danika	Director, Science, Knowledge Translation and Ethics, Canadian Institutes of Health Research Directrice, Sciences, Application des connaissances et éthique, Instituts de recherché en santé du Canada
HEBBS, Alison	Director, Policy and Communications, Federation for the Humanities and Social Sciences Directrice des politiques et communications, Fédération des sciences humaines
HEWETT, Billy	Director, SSHRC Liaison, Science and Innovation Sector, Industry Canada Directeur, liaison avec le CRSH, Secteur science et innovation, Industrie Canada
ISABELLE, André	Associate Vice-President, Networks of Centres of Excellence Vice-président associé, Réseaux de centres d'excellence

Social Sciences and Humanities Research Council of Canada

KIERANS, Thomas	President, SSHRC Council Président, Conseil du CRSH
LABRIE, Mireille	Senior Programs Officer, Programs and Planning, Canada Foundation for Innovation Agente principale de programmes, Programmes et planification, Fondation canadienne pour l'innovation
LEBEL, Jean	Vice-President, Programs and Partnership Branch, International Development Research Centre, Head Office Vice-président, Programmes et partenariats, Centre de recherches pour le développement international, Siège social
LÉVESQUE, Guy	Director, Programs, Canada Foundation for Innovation Directeur, Programmes, Fondation canadienne pour l'innovation
MANGIN, Jean-Marc	Executive Director, Canadian Federation for the Humanities and Social Sciences Directeur général, Fédération canadienne des sciences humaines
MCCUAIG-JOHNSTON, Margaret	Executive Vice-President, National Sciences and Engineering Research Council Vice-présidente directrice, Conseil de recherches en sciences naturelles et en génie
NORMAND, Pierre	Vice-President, Canada Foundation for Innovation Vice-Président, Fondation canadienne pour l'innovation
RYAN, Annette	Chief Economist and Director General, Economic Research and Policy Analysis Branch, Strategic Policy Sector, Industry Canada Économiste en chef et directrice générale, Direction générale de la recherché économique et de l'analyse des politiques, Secteur de la politique stratégique, Industrie Canada
TAUSIG FORD, Christine	Vice-President and Chief Operating Officer, Association of Universities and Colleges of Canada Vice-présidente et administratrice en chef, Association des universités et collèges du Canada

Guest Speakers/Conférenciers invités

Name/	
DOWDESWELL, Elizabeth	President and CEO, Council of Canadian Academies Présidente-directrice générale, Conseil des académies canadiennes

Participants from other councils / Participants des autres conseils

ASHERMAN, Rena	Program Officer, Chairs Secretariat Agente de programmes, Secrétariat des chaires
BOUDREAU, Marie-Lynne	Senior Program Officer, Chairs Secretariat Agente principale de programmes, Secrétariat des chaires

BOUTIN, Michèle	Executive Director, Canada Research Chairs Directrice exécutive, Chaires de recherches du Canada
CLARK-LARKIN, Shannon	Manager, Evaluation, Natural Sciences and Engineering Council of Canada and the Social Sciences and Humanities Research Council of Canada Gestionnaire, Évaluation, Conseil de recherche en sciences naturelles et genie du Canda et le Conseil du recherché en sciences humaines du Canada
CYR, Matthieu	Project Coordinator, Tri-council harmonization Coordonnateur de projet, Harmonisation des trois conseils
KRCEVINAC, Gordana	Director, Tri-Council Harmonization Project Directrice, Projet d'harmonisation des trois conseils
MICHAUD, Stephanie	Program Deputy Director, Networks of Centres of Excellence Directrice adjointe de programmes, Réseaux de centres d'excellence
VINCELLI, Matthew	Project Manager, Tri-Council Harmonization Gestionnaire de projet, Harmonisation des trois conseils

SSHRC Staff/Personnel du CRSH

Name/	
GAFFIELD, Chad	President Président
HEWITT, Ted	Executive Vice-President Vice-président directeur
HERBERT-COPLEY, Brent	Vice-Président, Research Capacity Vice-président, Capacité de Recherche
PITFIELD, Jaime	Vice-Président, Common Administrative Services Directorate Vice-président, Direction des services administratifs communs
YASMEEN, Gisèle	Vice-President, Research Vice-présidente, Recherche
BASTIEN, Éric	Acting Director, Patnerships Portfolio Directeur Intérim, Portefeuille des partenariats
FORTIN, Jean-François	Director, Research Portfolio Directeur, Portefeuille de recherche
GOBEL, Ursula	Director, Communications Directrice, Communications
SAVOIE, Adèle	Acting Director, Knowledge Integration Directrice intérimaire, Intégration des connaissances
THIVIERGE, André	Director, Research Training Portfolio Directeur, Portefeuille de la formation en recherche
TRAUTTMANSDORFF, Christine	Executive Director, Corporate Strategy and Performance Directrice exécutive, Stratégie et rendement organisationnels

ALLACHE, Karima	Executive Assistant, Office of the Vice-President, Research Capacity Adjointe, Bureau du vice-président, Capacité de recherche
BITAR, Wafa	Team Leader, Partnerships Portfolio Chef d'équipe, Portefeuille des partenariats
BLAKENEY, Margaret	Coordinator, ATIP and Corporate Operations, Corporate Strategy and Performance Coordonnatrice, AIPRP et opérations organisationnelles, Stratégie et rendement organisationnels
BOARD, Suzanne	Senior Policy Analyst, Corporate Strategy and Performance Analyste principale de politiques, Stratégie et rendement organisationnels
BRAVO, Juliana	Senior Performance Officer, Corporate Strategy and Performance Agente principale de mesure du rendement, Stratégie et rendement organisationnels
BRIAND, Daniel	Administrative Assistant, Knowledge Integration Adjoint administrative, Intégration des connaissances
CRITCHLEY, Jacques	Senior Program Officer, Partnerships Portfolio Agent principal de programmes, Portefeuille des partenariats
DeGROOTE, Thérèse	Senior Policy Advisor, Office of the Vice-President, Research Conseillère principale en politiques, Bureau de la vice-présidente, Recherche
DOMPIERRE, Roxanne	Program Officer, Research Training Portfolio Agente de Program, Portefeuille de la formation en recherche
DUPUIS, Michèle	Senior Program Integration Officer, Knowledge Integration Agente principale d'intégration des programmes, Intégration des connaissances
EL MOULAT, Abderrahim	Senior Performance Officer, Corporate Strategy and Performance Agent principal mesure du rendement, Stratégie et rendement organisationnels
GAUTHIER, Hélène	Manager, Corporate Performance, Corporate Strategy and Performance Gestionnaire, rendement organisationel, Stratégie et rendement organisationnels
HOLTON, David	Communications Advisor, Communications Conseiller en communications, Communications
KELLY, Bryde	Program Officer, Knowledge Integration Agente de programmes, Intégration des connaissances
LEBRUN, Luc	Program Officer, Research Portfolio Agent de programmes, Portefeuille de recherche
MCINTYRE, Cindy	Policy Analyst, Corporate Strategy and Performance Analyste des politiques, Stratégie et rendement organisationnels
MCPHERSON, Terry Lee	Program Officer, Research Portfolio Agente de programmes, Portefeuille de recherche

MEDA, Chantal	Program Officer, Research Portfolio Agente de programmes, Portefeuille des recherche
OEHLING, Mika	Program Officer, Partnerships Portfolio Agente de programmes, Portefeuille des partenariats
PRIOR, Daline	Administrative Assistant, Policy, Planning, Governance and International Adjointe administrative, Politiques, planification, gouvernance et international
ROZITIS, Emily-Brynn	Program Officer, Research Portfolio Agente de programmes, Portefeuille des recherche
RUSSWURM, Tim	Chief of Staff, President's Office Chef du Personnel, Bureau de Président
SAMS, Heather	Liaison Officer, Communications Agente de liaison, Communications
SISSONS, Crystal	Program Officer, Partnerships Portfolio Agente de programmes, Portefeuille des partenariats
SKRAPEK, Erin	Manager, Corporate Governance, Corporate Strategy and Performance Gestionnaire, Gouvernance, Stratégie et rendement organisationnels
WAKEFIELD, Andrew	Program Officer, Knowledge Integraion Agent de programmes, Intégration des connaissances
ZBOCH, Gail	Senior Program Officer, Partnerships Portfolio Agente principale de programmes, Portefeuille des partenariats

ANNEX/ANNEXE B

SSHRC Leaders Meeting

Champlain Room National Hotel and Suites 361 Queen Street, Ottawa **Meeting objectives**	Salle Champlain Hôtel National et Suites 361, rue Queen, Ottawa **Objectifs de la réunion**
1. To update Leaders on the progress made to date by the regional panels on the Imagining Canada's Future project.	1. Présenter aux leaders un bilan des progrès réalisés à ce jour par les groupes régionaux dans le cadre de l'initiative *Imaginer l'avenir du Canada*.
2. To explore new avenues for SSHRC Leaders to engage the SSH community and to promote the social sciences and humanities both on and off campus.	2. Explorer de nouveaux moyens qui permettraient aux leaders pour le CRSH de faire participer la communauté des sciences humaines et de promouvoir les sciences humaines (au sein des campus et en dehors de ceux-ci).
3. To engage Leaders' on the final stages of SSHRC's program architecture renewal and to update Leaders on recent developments at SSHRC.	3. Faire participer les leaders aux dernières étapes du renouvellement de l'architecture des programmes du CRSH et leur faire connaître les nouveautés au CRSH.

Thursday, December 6, 2012		
8:30 am Breakfast		**8 h 30 : petit-déjeuner**
9:00 am Recap and overview of the SSHRC Leaders initiative and activities to date, welcoming of new Leaders and review of agenda. *Brent Herbert-Copley*	Tab/Onglet 1 Document	**9 h** Aperçu et récapitulation des initiatives et des activités menées par les leaders pour le CRSH à ce jour. Accueil des nouveaux leaders et revue de l'ordre du jour. *Brent Herbert-Copley*
9:15 am A conversation with the President *Chad Gaffield*	Tab/Onglet 2 Document	**9 h 15** Conversation avec le président *Chad Gaffield*
10:15 am **BREAK** *15 minutes*		**10 h 15 h** PAUSE *15 minutes*
10:30 am		**10 h 30**
10:30 am • Panel discussion: ➢ *Ruby Heap (University of Ottawa)* ➢ *Gary Libben (Brock University)* ➢ *Gayle MacDonald (St. Thomas University)* ➢ *David Malloy (University of Regina)* ➢ *Helmut Reichenbächer (OCAD University)*	Tab/Onglet 3 Document	**10 h 30** • Discussion de groupe : ➢ *Ruby Heap (Université d'Ottawa)* ➢ *Gary Libben (Brock University)* ➢ *Gayle MacDonald (St. Thomas University)* ➢ *David Malloy (University of Regina)* ➢ *Helmut Reichenbächer (OCAD University)*

➢ *Marilyn Taylor (Royal Roads University)*		➢ *Marilyn Taylor (Royal Roads University)*
➢ *Roundtables in Quebec*		➢ *Tables rondes au Québec*
Moderated by *Gisèle Yasmeen (SSHRC)*		*Animée par Gisèle Yasmeen*
Question and Answer Period		Période de questions
12:30 pm		**12 h 30**
LUNCH *1 Hour*		**DÎNER** *1 heure*
1:30 pm		**13 h 30**
1:30 PM	**Tab/Onglet 4 Documents**	**13 h 30**
• Presentation on the future of journals funding and SSHRC's Open Access policy:		**• Présentation sur l'avenir du financement des revues et la Politique sur le libre accès du CRSH :**
➢ *Jean-François Fortin (SSHRC)*		➢ *Jean-François Fortin (CRSH)*
Question and Answer Period		Période de questions
2:30 pm		**14 h 30**
BREAK *30 minutes*		**PAUSE** *30 minutes*
3:00 pm		**15 h**

PROMOTING THE SOCIAL		
3:00 pm	Tab/Onglet 5 Document	15 h
• A session led by the Canadian Federation for the Humanities and Social Sciences to discuss best practices for advocating for the social sciences and humanities:		• Séance dirigée par la Fédération canadienne des sciences humaines afin de discuter des pratiques exemplaires concernant la promotion des sciences humaines :
➢ Graham Carr *(CFHSS)*		➢ Graham Carr *(FCSH)*
➢ Jean-Marc Mangin *(CFHSS)*		➢ Jean-Marc Mangin *(FCSH)*
➢ Introduction by Ted Hewitt *(SSHRC)*		➢ Introduction par Ted Hewitt *(CRSH)*
Breakout session Report back to plenary Question and Answer Period		Discussions de groupe Compte-rendu (séance plénière) Période de questions
4:45 pm		16 h 45

KEYNOTE ADDRESS AND

5:00 pm	17 h
Keynote address by Dr. Elizabeth Dowdeswell, President and CEO, Council of Canadian Academies	Discours liminaire d'Elizabeth Dowdeswell, présidente-directrice générale, Conseil des académies canadiennes

Friday, December 7, 2012		
8:30 am Breakfast		8 h 30 : Petit-déjeuner
9:00 am		9 h
A discussion with Ted Hewitt		*Discussion avec Ted Hewitt*
9:30 am	Tab/Onglet 6 Documents	9 h 30
• Support for SSH Tools:		• Financement pour les outils en sciences humaines :
➢ *Adèle Savoie (SSHRC)*		➢ *Adèle Savoie (CRSH)*
➢ *(Canada Foundation for Innovation)*		➢ *(Fondation canadienne pour l'innovation)*
		Discussion de groupe Compte-rendu (séance plénière) Période de questions
Breakout session Report back to plenary Question and Answer Period		
11:00 am BREAK 15 minutes 11:15 am		11 h PAUSE 15 minutes 11 h 15

OPEN HOUSE

11:15 am	11 h 15

The Open House session is designed to provide SSHRC Leaders with an informal opportunity to meet SSHRC staff and ask questions about SSHRC programming and policy. Identifying posters will be set up to direct you to knowledgeable personnel on the following topics:

La séance « Portes ouvertes » est conçue pour fournir aux leaders pour le CRSH une occasion informelle de poser des questions concernant les programmes et les politiques du CRSH. Des affiches seront mises aux murs pour vous aider à repérer les personnes spécialisées dans les sujets suivants :

▪ Talent	▪ Talent
▪ Insight	▪ Savoir
▪ Connection	▪ Connexion
▪ Partnerships	▪ Partenariat
▪ Policy	▪ Politiques
▪ Evaluation	▪ Évaluation
▪ Communications	▪ Communicationsn
Tri-Council Harmonization	▪ Harmonisation des trois conseils
▪ Networks of Centres of Excellence	▪ Réseau de centres d'excellence
▪ Canada Research Chairs	▪ Chaires de Recherche du Canada

12:15 pm	12 h 15
LUNCH	DÎNER
1 Hour	*1 heure*
1:15 pm	13 h 15

SSHRC'S NEW GRANTS		
1:15 pm	Tab/Onglet 7 Documents	13 h 15
• Presentation of the new grant management system:		• Démonstration du nouveau système de gestion des subventions et des bourses :
➢ *Jaime Pitfield (CASD)*		➢ *Jaime Pitfield (DSAC)*
➢ *Bruce Langevin (CASD)*		➢ *Bruce Langevin (DSAC)*
Question and Answer Period		Période de questions
2:15 pm		14 h 15
Open plenary session to discuss the key takeaways for Leaders from the meeting and the key messages to SSHRC		Discussion plénière sur les principaux points retenus par les leaders durant la réunion ainsi que sur les principaux messages à communiquer au CRSH.
➢ *Lise Dubois (Université de Moncton)*		➢ *Lise Dubois (Université de Moncton)*
➢ *Anne Katzenberg (University of Calgary)*		➢ *Anne Katzenberg (University of Calgary)*
➢ *John Osborne (Carleton University)*		➢ *John Osborne (Carleton University)*
Moderated by Brent Herbert-Copley		Animée par Brent Herbert-Copley
3:00 pm		15 h