

**NATIONAL CAPITAL COMMISSION**

**QUARTERLY FINANCIAL REPORT FOR THE PERIOD**

**ENDED DECEMBER 31, 2013**

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# **NATIONAL CAPITAL COMMISSION NARRATIVE DISCUSSION FOR THE PERIOD ENDED DECEMBER 31, 2013**

## **Financial Results**

The National Capital Commission (NCC) recorded an increase of \$1.0 million (4 percent) in revenues at the end of the third quarter of 2013–2014, compared with the same period last year. The largest increase was recorded in rental operations and easements mainly as a result of greater leasing revenues, and one-time easement revenues from the Ottawa Light Rail project (\$0.5 and \$0.9 million respectively). The increase was partly offset by the reduction in the net gain on disposal of tangible capital assets (\$0.7 million), showing under other revenues.

Expenses decreased by \$7.7 million (8 percent), compared with the period ended December 31, 2012. The decrease stems mainly from the transfer of the activity and event mandate to Canadian Heritage, notably the transfer of resources as of September 30, 2013 (\$2.0 million for a period of three months) and the write-off of provisions related to employee future benefits (\$5.3 million). In addition, the NCC recorded a reduced amortization expense further to changes to accounting estimates related to the useful life of tangible capital assets – bridges and buildings (\$3.0 million), as well as lower personnel costs and payments in lieu of municipal taxes, primarily as a result of the implementation of the Corporate Financial Sustainability Strategy (\$1.1 and \$1.4 million respectively). These reductions were partly compensated by a net loss incurred on the transfer to Canadian Heritage (\$1.0 million) and higher severance payments as a result of the new collective agreement (\$4.4 million).

Results at the end of the third quarter of 2013–2014 are in line with annual revenue and expenditure projections to be shown in the Summary of the Corporate Plan 2013–2014 to 2017–2018, with the exception of the planned contribution to the City of Gatineau for the Jacques Cartier Street initiative, which disbursement will only take place in 2014–2015 (\$10.0 million).

## **Risk Analysis**

In its 2012–2013 annual report, the NCC identified capacity, influence and reputation as key corporate risks. The NCC must manage capacity risks in order for the corporation to continue to provide its services, meet quality standards, follow through on commitments and embrace opportunities in the delivery of its mandate. Not being sufficiently influential also affects the NCC's capacity to deliver key initiatives of its mandate. Finally, it is necessary for the NCC to have a positive reputation in order for the corporation to be able to effectively deliver its mandate. In an effort to mitigate these risks, the organization has taken a number of measures, notably implement a corporate financial sustainability strategy, evaluate and measure the performance and relevance of programs, better leveraging of partnerships to obtain the desired effect, adopting a comprehensive corporate communications strategy, managing external expectations, reviewing quality control mechanisms for service delivery, and establishing reputational indicators. More information is provided in the NCC's 2012–2013 annual report.

## **Significant Changes Related to Operations, Personnel and Programs**

The government of Canada announced a change in the NCC's mandate on March 21, 2013. In accordance with Bill C-60, which received Royal Assent on June 26, 2013, the organization, sponsorship and promotion of public activities and events in the National Capital Region were transferred to Canadian Heritage as of September 30, 2013. The NCC assumed program delivery in these areas until that date.

Based on the analysis of the impact of the transfer, revenues as of December 31, 2013 related to transferred activities amount to \$3.0 million (\$3.4 million as at December 31, 2012) and the funding from the Government

of Canada amounts to \$7.1 million (\$10.3 million as at December 31, 2012), while expenses total \$10.1 million (\$13.7 million as at December 31, 2012). As mentioned above, an amount of \$1.0 million was also recorded as a net loss on the disposal of tangible capital assets to Canadian Heritage, and \$5.3 million as a gain resulting from the write-off of wage liabilities pertaining to transferred employees. Assets and liabilities presented in the NCC's Statement of Financial Position as of December 31, 2013 have been adjusted to reflect the assignment of relevant assets and liabilities to PCH.

### **Use of Parliamentary Appropriations**

The NCC derives its funding from different sources: parliamentary appropriations, rental operations and easements, investment revenues, sponsorship, user access fees, recoveries and other fees. The NCC draws down its parliamentary appropriations according to cash flow projections established for its disbursements. The expenditures recorded are not tied to a specific source of funding. Accordingly, a reconciliation of the amount of appropriations received and receivable to the amount of appropriations used is not applicable.

More information regarding the use of the parliamentary appropriations can be found in note 9 to the quarterly financial statements of the NCC.

# Financial Statements

## Third Quarter 2013-2014

### Statement of Management Responsibility

Management is responsible for the preparation and fair presentation of these quarterly financial statements in accordance with the Treasury Board of Canada Standard on Quarterly Financial Reports for Crown Corporations, and for such internal controls as management determines is necessary to enable the preparation of quarterly financial statements that are free from material misstatement. Management is also responsible for ensuring that all other information in the quarterly financial report is consistent, where appropriate, with the quarterly financial statements.

Based on our knowledge, these unaudited quarterly financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the quarterly financial statements.



Dr. Mark Kristmanson  
Chief Executive Officer



Pierre Désautels, CMA  
Senior Vice-President, Finance and Information  
Technology Services and Chief Financial Officer

Ottawa, Canada  
February 25, 2014

**NATIONAL CAPITAL COMMISSION**  
**STATEMENT OF FINANCIAL POSITION (UNAUDITED)**  
(in thousands of dollars)

	December 31, 2013	March 31, 2013
<b>FINANCIAL ASSETS</b>		
Cash and cash equivalents (note 3)	105,285	80,890
Cash and cash equivalents restricted to Light Rail Transit (note 4)	74,431	73,663
Accounts receivable		
Federal government departments and agencies	3,791	3,221
Tenants and others	3,483	2,707
Investments (note 3)	27,884	45,095
	<b>214,874</b>	<b>205,576</b>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities		
Federal government departments and agencies	7,939	1,716
Others	13,170	22,802
Light Rail Transit (note 4)	74,431	73,663
Provision for environmental cleanup	24,543	27,643
Employee future benefits (note 5)	4,212	10,124
Deferred rental revenue	8,390	4,512
Other liabilities (note 6)	2,878	4,652
	<b>135,563</b>	<b>145,112</b>
<b>NET FINANCIAL ASSETS</b>	<b>79,311</b>	<b>60,464</b>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (note 7)	586,404	583,177
Prepaid expenses	767	2,772
Other non-financial assets	1,420	1,553
	<b>588,591</b>	<b>587,502</b>
<b>ACCUMULATED SURPLUS</b>	<b>667,902</b>	<b>647,966</b>

The notes are an integral part of the financial statements.

**NATIONAL CAPITAL COMMISSION**  
**STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS (UNAUDITED)**  
(in thousands of dollars)

	2013-2014 Annual Budget (note 2)	Three months ended December 31		Nine months ended December 31	
		2013	2012	2013	2012
<b>REVENUES (note 11)</b>					
Rental operations and easements	19,427	5,987	4,472	16,085	14,174
Interest	2,665	607	613	1,766	1,785
Sponsorship					
Monetary	595	25	199	763	1,015
Goods and services	120	-	-	24	67
Headquarters sublease	2,022	574	500	1,722	1,606
User access fees	1,900	239	198	1,346	1,293
Recoveries	3,130	573	787	4,255	4,126
Other revenues	1,176	188	102	648	1,511
	<b>31,035</b>	<b>8,193</b>	<b>6,871</b>	<b>26,609</b>	<b>25,577</b>
<b>EXPENSES (note 8)</b>					
Capital Planning	4,799	787	1,200	3,541	3,494
Capital Stewardship and Protection	78,655	17,321	17,553	50,030	54,299
Capital Experience (note 11)	20,789	2,060	5,372	17,599	20,522
Internal Services	29,071	7,133	7,411	21,755	22,301
	<b>133,314</b>	<b>27,301</b>	<b>31,536</b>	<b>92,925</b>	<b>100,616</b>
<b>Deficit before funding from the Government of Canada</b>	<b>(102,279)</b>	<b>(19,108)</b>	<b>(24,665)</b>	<b>(66,316)</b>	<b>(75,039)</b>
<b>Funding from the Government of Canada (note 11)</b>					
Parliamentary appropriations for operating expenditures (note 9)	72,153	23,549	20,724	62,804	67,575
Parliamentary appropriations for tangible capital assets (note 9)	37,565	6,993	8,735	23,448	25,005
	<b>109,718</b>	<b>30,542</b>	<b>29,459</b>	<b>86,252</b>	<b>92,580</b>
<b>Surplus for the period</b>	<b>7,439</b>	<b>11,434</b>	<b>4,794</b>	<b>19,936</b>	<b>17,541</b>
<b>Accumulated surplus at beginning of the period</b>	<b>647,966</b>	<b>656,468</b>	<b>657,168</b>	<b>647,966</b>	<b>644,421</b>
<b>Accumulated surplus at end of the period</b>	<b>655,405</b>	<b>667,902</b>	<b>661,962</b>	<b>667,902</b>	<b>661,962</b>

The notes are an integral part of the financial statements.

**NATIONAL CAPITAL COMMISSION**  
**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (UNAUDITED)**  
(in thousands of dollars)

	2013-2014 Annual budget (note 2)	Three months ended December 31		Nine months ended December 31	
		2013	2012	2013	2012
<b>Surplus for the period</b>	<b>7,439</b>	<b>11,434</b>	<b>4,794</b>	<b>19,936</b>	<b>17,541</b>
Acquisition and improvements of tangible capital assets (note 7)	(29,744)	(7,748)	(8,932)	(20,388)	(23,963)
Adjustment of tangible capital assets (note 7)	-	-	13,368	-	13,368
Amortization of tangible capital assets (note 7)	17,891	4,304	5,381	12,888	15,910
(Net gain)/ loss on disposal of tangible capital assets	(700)	951	12	935	(704)
Proceeds from disposal of tangible capital assets	1,000	-	-	1,667	919
Writedowns of tangible capital assets	-	-	150	-	150
Loss on transfer of tangible capital assets to Canadian Heritage	-	-	-	1,671	-
	<b>(11,553)</b>	<b>(2,493)</b>	<b>9,979</b>	<b>(3,227)</b>	<b>5,680</b>
Change in prepaid expenses	-	1,573	2,525	2,005	2,863
Change in other non-financial assets	177	44	44	133	133
	<b>177</b>	<b>1,617</b>	<b>2,569</b>	<b>2,138</b>	<b>2,996</b>
<b>Increase (decrease) in net financial assets</b>	<b>(3,937)</b>	<b>10,558</b>	<b>17,342</b>	<b>18,847</b>	<b>26,217</b>
<b>Net financial assets at beginning of the period</b>	<b>60,464</b>	<b>68,753</b>	<b>64,458</b>	<b>60,464</b>	<b>55,583</b>
<b>Net financial assets at end of the period</b>	<b>56,527</b>	<b>79,311</b>	<b>81,800</b>	<b>79,311</b>	<b>81,800</b>

The notes are an integral part of the financial statements.



**NATIONAL CAPITAL COMMISSION**  
**STATEMENT OF CASH FLOWS (UNAUDITED)**  
(in thousands of dollars)

	Three months ended		Nine months ended	
	December 31		December 31	
	2013	2012	2013	2012
<b>OPERATING ACTIVITIES</b>				
Cash receipts from parliamentary appropriations				
for operating expenditures	28,316	20,724	68,281	68,179
Cash receipts from rental operations and easements	5,608	4,431	19,320	14,553
Cash receipts from other operations	815	3,871	5,944	9,746
Cash paid to suppliers	(12,612)	(11,002)	(47,038)	(46,587)
Cash paid to employees	(8,633)	(11,365)	(39,060)	(35,586)
Interest received	686	665	2,151	2,285
Disbursements for contaminated sites	(252)	(260)	(446)	(612)
<b>Cash flows provided by operating activities</b>	<b>13,928</b>	<b>7,064</b>	<b>9,152</b>	<b>11,978</b>
<b>CAPITAL ACTIVITIES</b>				
Cash receipts from light rail transit project	15	-	15	-
Cash receipts from parliamentary appropriations				
for tangible capital assets	8,501	8,735	24,956	25,005
Acquisition and improvements of tangible capital assets	(8,921)	(6,901)	(23,500)	(20,032)
Proceeds from disposal of tangible capital assets	-	-	41	919
Disbursements for environmental cleanup	(519)	(1,089)	(3,189)	(1,333)
<b>Cash flows provided (used) by capital activities</b>	<b>(924)</b>	<b>745</b>	<b>(1,677)</b>	<b>4,559</b>
<b>INVESTING ACTIVITIES</b>				
Cash receipts for light rail transit project	253	-	753	-
Disbursements for investments purchased	(391)	(536)	(1,018)	(18,758)
Cash receipts from investments sold	290	392	17,953	22,600
<b>Cash flows provided (used) by investing activities</b>	<b>152</b>	<b>(144)</b>	<b>17,688</b>	<b>3,842</b>
<b>Increase in cash and cash equivalents</b>	<b>13,156</b>	<b>7,665</b>	<b>25,163</b>	<b>20,379</b>
<b>Cash and cash equivalents at beginning of the period</b>	<b>166,560</b>	<b>89,472</b>	<b>154,553</b>	<b>76,758</b>
<b>Cash and cash equivalents at end of the period</b>	<b>179,716</b>	<b>97,137</b>	<b>179,716</b>	<b>97,137</b>
<b>Represented by:</b>				
<b>Cash and cash equivalents</b>	<b>105,285</b>	<b>97,137</b>	<b>105,285</b>	<b>97,137</b>
<b>Cash and cash equivalents restricted to Light Rail Transit</b>	<b>74,431</b>	<b>-</b>	<b>74,431</b>	<b>-</b>
	<b>179,716</b>	<b>97,137</b>	<b>179,716</b>	<b>97,137</b>

## NOTES TO THE QUARTERLY FINANCIAL STATEMENTS (UNAUDITED)

December 31, 2013 (in thousands of dollars)

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### 1. Authority and Objectives

The National Capital Commission (NCC) was established in 1959 by the *National Capital Act* (1958). The NCC is an agent Crown corporation without share capital, named in Part I of Schedule III to the *Financial Administration Act*, and is not subject to the requirements of the *Income Tax Act*. The objects and purposes of the NCC, as stated in the *National Capital Act* as amended in 1988, are the following:

- a. to prepare plans for and assist in the development, conservation and improvement of the National Capital Region in order that the nature and character of the seat of the Government of Canada may be in accordance with its national significance; and
- b. to organize, sponsor or promote such public activities and events in the National Capital Region as will enrich the cultural and social fabric of Canada, taking into account the federal character of Canada, the equality of status of the official languages of Canada and the heritage of the people of Canada.

As at September 30, 2013, the National Capital Act was amended and the objects to organize, sponsor or promote such public activities and events were transferred to Canadian Heritage. See note 11 for more details.

The NCC is also responsible for the management and maintenance of the capital assets of the official residences located in the National Capital Region. It created the Canadiana Fund to encourage Canadians to participate in the enhancement of the state areas of the official residences through public donations of furnishings, paintings and works of art, or the funds to purchase them. Pieces chosen should reflect Canada's heritage, artistic traditions and historical associations, or complement the architectural style of a particular residence.

### 2. Significant Accounting Policies

#### BASIS OF ACCOUNTING

These financial statements are prepared in accordance with the Canadian public sector accounting standards (PSAS) established by the Public Sector Accounting Board of the Chartered Professional Accountants Canada, and reflect the policies below.

These quarterly financial statements should be read in conjunction with the annual audited financial statements dated March 31, 2013 and with the first and second quarterly financial statements.

Both financial and non-financial assets are reported on the statement of financial position. Non-financial assets are normally employed to provide future services, and are charged to expense through amortization or upon utilization. Non-financial assets are not taken into consideration when determining the net financial assets, but rather are added to the net financial assets to determine the accumulated surplus.

No intangibles are recognized in the financial statements.

## NOTES TO THE QUARTERLY FINANCIAL STATEMENTS (UNAUDITED)

December 31, 2013 (in thousands of dollars)

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### Measurement Uncertainty

The preparation of financial statements in accordance with Canadian PSAS requires management to make estimates and assumptions that affect the reported amounts of financial assets, liabilities and non-financial assets at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Provision for environmental cleanup, employee future benefits, unsettled land exchanges, estimated useful lives of tangible capital assets, write-down of capital assets and contingent liabilities are the most significant items for which estimates are used. Actual results could materially differ from those estimates.

### Budget Figures (unaudited)

The 2013-2014 budget is presented in the statement of operations and accumulated surplus, and the statement of change in net financial assets. Budget figures are based mainly on 2013-2014 projections to be presented in the financial tables of the *2013-2014 to 2017-2018 Corporate Plan*, updated to reflect the change to the mandate of the NCC, as explained in note 11.

## 3. Cash and Cash Equivalents and Investments

The NCC's policy is to invest excess cash in guaranteed investment certificates, bankers' acceptances, guaranteed notes, term deposits, and securities of the Government of Canada or of a provincial government. These types of investments are purchased from a member of the Canadian Payments Association and are redeemable on short notice.

### A. CASH AND CASH EQUIVALENTS

As at December 31, 2013, the cash and cash equivalents include \$105.3 million (\$80.9 million at March 31, 2013) in cash.

### B. INVESTMENTS

As at March 31, 2013, short-term portfolio investments included bearer deposit notes, which amounted to \$17.3 million at a weighted average interest rate of 1.4 percent and had an average term-to-maturity of 12 months.

As at December 31, 2013, long-term portfolio investments included bonds of the Government of Canada and of provincial governments, which amounted to \$27.9 million (\$27.8 million at March 31, 2013) at a weighted average interest rate of 3.7 percent (3.7 percent at March 31, 2013).

	December 31 2013		March 31, 2013	
	Cost	Quoted Market Value	Cost	Quoted Market Value
Federal government	771	771	940	946
Provincial governments	27,022	28,016	26,742	28,483
Bearer deposit notes	-	-	17,263	17,272
Other	91	91	150	150
	<b>27,884</b>	<b>28,878</b>	<b>45,095</b>	<b>46,851</b>

## NOTES TO THE QUARTERLY FINANCIAL STATEMENTS (UNAUDITED)

December 31, 2013 (in thousands of dollars)

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### C. DESIGNATED FUNDS

As at December 31, 2013, included in the cash and cash equivalents and the long-term portfolio investments mentioned above, \$54.9 million (\$38.8 million at March 31, 2103) and \$8.4 million (\$8.2 million at March 31, 2013), respectively, are designated. At March 31, 2013, \$17.3 million of short-term portfolio investment were as well designated. These investments include funds whose use is designated or limited to the sole purpose for which they have been segregated.

### 4. Light Rail Transit

The following table presents in detail the amounts received and the related interest that are included in the financial assets under “Cash and cash equivalent restricted to light rail transit” and in the liability under “light rail transit”:

			December 31, 2013	March 31, 2013
	Amount received	Interests	Total	Total
Security deposit	49,015	611	49,626	49,109
Performance deposit	24,500	305	24,805	24,554
<b>Total</b>	<b>73,515</b>	<b>916</b>	<b>74,431</b>	<b>73,663</b>

### 5. Employee Future benefits

The NCC provided severance benefits to its employees, based on years of service and final salary. The severance benefits will no longer accrue as per the new collective agreement signed in February 2013 and the NCC undertook the severance benefits payment to employees who made the request.

The NCC also provides workers’ compensation benefits, based on benefits determined by the Workplace Safety and Insurance Board of Ontario. The value of the accrued obligation for workers’ compensation is determined using data from the Workplace Safety and Insurance Board of Ontario.

The accrued benefit obligation for these plans amounts to \$4.2 million (\$10.1 million at March 31, 2013) and is disclosed in the table below. These other benefit plans are not pre-funded, and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation. Benefits will be paid from the NCC’s future appropriations and other sources of revenue. Information about the plan, measured as at the statement of financial position date, is as follows:

## NOTES TO THE QUARTERLY FINANCIAL STATEMENTS (UNAUDITED)

December 31, 2013 (in thousands of dollars)

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	December 31, 2013	March 31, 2013
Accrued benefit obligation, beginning of the period	10,124	8,603
Cost for the period	-	1,087
Adjustment due to plan change	-	1,873
Adjustment due to the employees transfer to Canadian Heritage	(473)	-
Benefits paid during the period	(5,439)	(1,439)
Accrued benefit obligation, end of the period	<b>4,212</b>	<b>10,124</b>

### 6. Other Liabilities

Other liabilities comprise the following:

	December 31, 2013	March 31, 2013
Deferred rent inducement	1,081	1,217
Unsettled land exchange <sup>1</sup>	1,000	2,626
Unsettled expropriation <sup>2</sup>	181	179
Other liabilities	616	630
	<b>2,878</b>	<b>4,652</b>

1. The unsettled land exchange will be completed when the third parties involved in the exchange will be ready to receive the goods and/or services under the agreements.

2. The unsettled expropriation is payable on demand.

## NOTES TO THE QUARTERLY FINANCIAL STATEMENTS (UNAUDITED)

December 31, 2013 (in thousands of dollars)

### 7. Tangible Capital Assets

	COST				ACCUMULATED AMORTIZATION				Net Book Value December 31, 2013	Net Book Value March 31, 2013
	Opening Balance	Acquisitions	Disposals / Adjustments	Closing Balance	Opening Balance	Amortization expense	Disposals / Adjustments	Closing Balance		
Land <sup>1,2</sup>	282,500	1,088	2,560	281,028	-	-	-	-	281,028	282,500
Buildings and Infrastructure <sup>3</sup>	685,062	18,925	563	703,424	394,552	11,278	350	405,480	297,944	290,510
Leasehold improvements	11,892	-	-	11,892	7,547	426	-	7,973	3,919	4,345
Equipment	21,109	375	7,021	14,463	15,287	1,184	5,521	10,950	3,513	5,822
	<b>1,000,563</b>	<b>20,388</b>	<b>10,144</b>	<b>1,010,807</b>	<b>417,386</b>	<b>12,888</b>	<b>5,871</b>	<b>424,403</b>	<b>586,404</b>	<b>583,177</b>

1. The land cost include \$0.2 million (\$1.8 million at March 31, 2013) of unsettled expropriation and land exchange.

2. An adjustment of \$13.4 million was recorded for the period ending December 31, 2012 following a downward re-evaluation of the provision for the environmental cleanup of LeBreton Flats.

3. The total cost of buildings and infrastructure includes \$28.3 million (\$25.6 million at March 31, 2013) of construction in progress. When completed, the cost of these projects will be amortized on the basis on their estimated useful life.

## 8. Expenses by Object

Summary of expenses by object:

	2013-2014	Three months ended		Nine months ended	
	Annual Budget	December 31		December 31	
	(note 2)	2013	2012	2013	2012
Salaries and employee benefits	41,820	8,800	11,728	32,160	36,540
Goods and services	64,223	10,997	11,538	39,293	39,852
Goods and services in-kind	120	-	-	24	67
Payments in lieu of municipal taxes	9,260	2,288	2,727	6,661	8,097
Amortization	17,891	4,304	5,381	12,888	15,910
Net loss on disposal of tangible capital assets	-	951	12	935	-
Writedowns of tangible capital assets	-	-	150	-	150
(Net gain)/ loss on transfer to Canadian Heritage	-	(39)	-	964	-
	<b>133,314</b>	<b>27,301</b>	<b>31,536</b>	<b>92,925</b>	<b>100,616</b>

Antiques, works of art and monuments acquired or built by the NCC and those donated to the Canadiana Fund are not recorded as tangible capital assets. Assets acquired or built by the NCC are recorded as expenses and are included under “Goods and services” in the table above, whereas those donated to the Canadiana Fund or to the NCC are recorded as expenses, and are included under “Goods and services in-kind.” For the period ended December 31, 2013, antiques, works of art and monuments amounted to \$0.3 million (\$0.3 million at December 31, 2012).

## 9. Parliamentary Appropriations

	Three months ended		Nine months ended	
	December 31		December 31	
	2013	2012	2013	2012
Parliamentary appropriations received during the period for operating expenditures <sup>1</sup>	28,316	20,724	67,571	67,575
Less : parliamentary appropriations received in advance	(4,767)	-	(4,767)	-
	<b>23,549</b>	<b>20,724</b>	<b>62,804</b>	<b>67,575</b>
Parliamentary appropriations received during the period for tangible capital assets <sup>2</sup>	8,501	8,735	24,956	25,005
Less : parliamentary appropriations received in advance	(1,508)	-	(1,508)	-
	<b>6,993</b>	<b>8,735</b>	<b>23,448</b>	<b>25,005</b>
<b>Parliamentary appropriations recorded during the period</b>	<b>30,542</b>	<b>29,459</b>	<b>86,252</b>	<b>92,580</b>

1. As at December 31, 2013 and 2012, the amounts approved for the years ending March 31, 2014 and 2013 totaled \$77.1 million and \$80.9 million respectively.

2. As at December 31, 2013 and 2012, the amounts approved for the years ending March 31, 2014 and 2013 totaled \$28.0 million and \$37.6 million respectively.

## 10. Contingent Liabilities

### CLAIMS

Claims have been made against the NCC, totalling a net amount of approximately \$8.6 million (\$5.3 million in 2013), excluding interest and other costs, for alleged damages and other matters. The final outcome of these claims is not determinable and, accordingly, these items are not recorded in the accounts. In the opinion of management, the position of the NCC is defensible. Settlements, if any, resulting from the resolution of these claims will be accounted for in the year in which the liability is determinable.

## 11. Change to the Objects of the NCC

The government of Canada announced on March 21, 2013, that the mandate to promote Canada's Capital Region will be transferred from the NCC to Canadian Heritage. Bill C-60, which received Royal Assent on June 26, 2013, states that the organization, sponsorship and promotion of public activities and events that will enrich the cultural and social fabric of Canada, taking into account the deferral character of Canada, the equality of status of the official languages of Canada and the heritage of the people in Canada (activity and event mandate) was transferred from the NCC to Canadian Heritage. The bill specifies the transitional provisions to follow. These dispositions, which came into force on September 30, 2013, are as follows:

- i. Every employee of the NCC whose functions relate to the activity and event mandate was deemed to be a person appointed to a position in the Department of Canadian Heritage.
- ii. Any money that is appropriated and unexpended for the fiscal year and is related to the activity and event mandate, was deemed to have been appropriated to defray any operating expenditures of the Department of Canadian Heritage.
- iii. On September 30, 2013,
  - a. the NCC's assets were transferred to the Minister of Canadian Heritage;
  - b. the NCC's obligations were assumed by the Minister of Canadian Heritage;
  - c. permits, licences and other authorizations issued to the NCC were transferred to the Minister of Canadian Heritage; and
  - d. permits, licences and other authorizations issued by the NCC were deemed to have been issued by the Minister of Canadian Heritage.
- iv. Any action, suit or other legal proceeding to which the NCC is party that was pending in any court on September 30, 2013 and that relates to the activity and event mandate was continued by or against the Minister of Canadian Heritage in the same manner and to the same extent as it could have been continued by or against the NCC.

Further to analyzing the impact of this bill, the revenues as of December 31, 2013 related to the transferred activities totaled \$3.0 million (\$3.4 million at December 31, 2012) and the funding from the Government of Canada totaled \$7.1



million (\$10.3 million at December 31, 2012), while expenses totaled 10.1 million (\$13.7 million at December 31, 2012). An additional net loss of \$1.0 million was recorded regarding the loss on disposal of tangible capital assets to Canadian Heritage as well as a gain for a write-off on wage liabilities pertaining to transferred employees.