



Bureau du surintendant  
des institutions financières  
Bureau de l'actuaire en chef

Office of the Superintendent  
of Financial Institutions  
Office of the Chief Actuary



# **Better financed pension plans in a well balanced system**

***Presentation to the Canadian Pension  
and Benefits Institute***

10 September 2002



**Canada**

# Presentation

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- Mandate of the Office of the Chief Actuary
- Actuarial report on the Canada Pension Plan
- Actuarial reports on the Public Sector Pension Plans
- Future challenges



# Mission of OSFI



(Office of the Superintendent of Financial Institutions)

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- Primary regulator in Canada of federal financial institutions and pension plans.
  - protects policyholders, depositors, and pension plan members against any undue loss
  - provides services and actuarial advice to the Government of Canada through the **Office of the Chief Actuary**



# Mandate of Office of the Chief Actuary

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- Prepares actuarial reports showing long-term financial projections for the Canada Pension Plan, the Old Age Security and the Canada Student Loans (22 mars 2002)
- Prepares actuarial reports on the financial status of the public sector pension plans: Public Service, Canadian Forces, RCMP, Judges and Members of Parliament
- Prepares actuarial reports for the public sector insurance programs
- Provides actuarial advice to our clients



# Retirement Income Security



**Canadian retirement system with mixed funding approaches is well recognized in the world for its capacity to adapt rapidly to changing conditions**

- Full funding (RPP/RRSP)
- Partial funding (CPP/QPP)
- Pay-as-you-go funding (OAS/GIS)



# Old Age Security Program



- Tabled by the Minister of Human Resources Development on 19 June 2002
- Beneficiaries increase from 3.8M to 8.4M in the next 30 years
- GIS Beneficiaries increase from 1.5M to 2.3M
- Annual expenditures increase from \$25 to \$36 billion in 2010

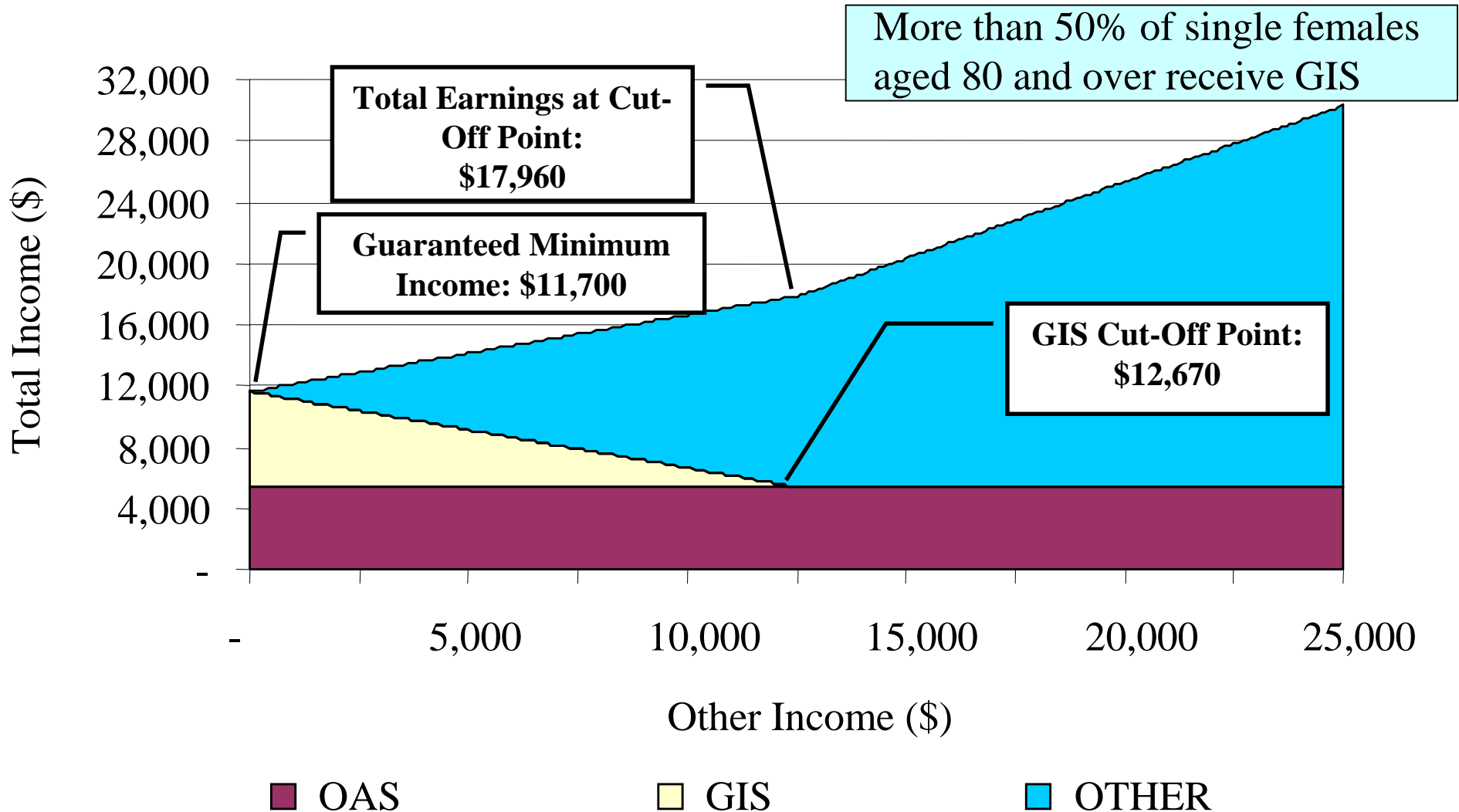


# GIS Single

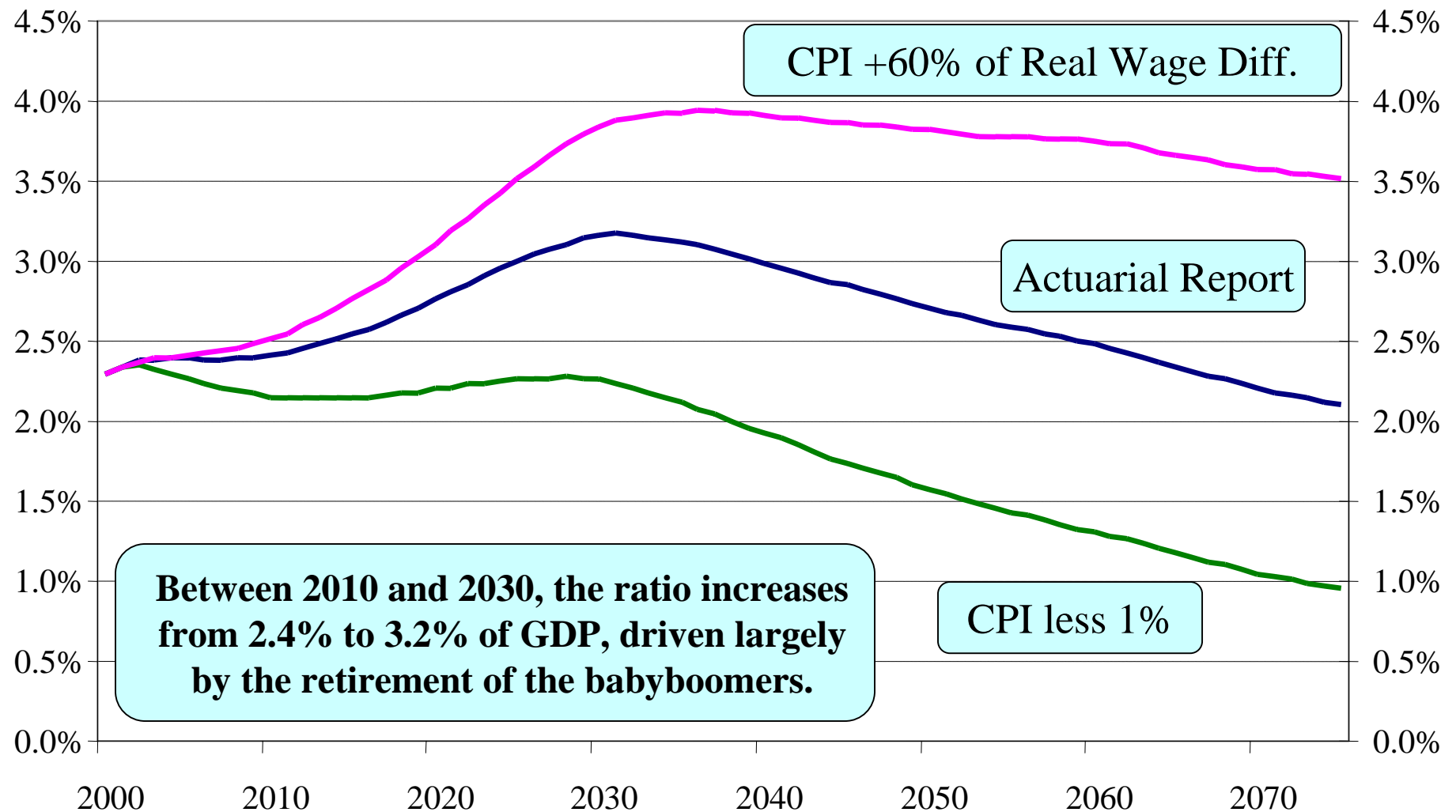


July 2002

(866,000: 80% are women)



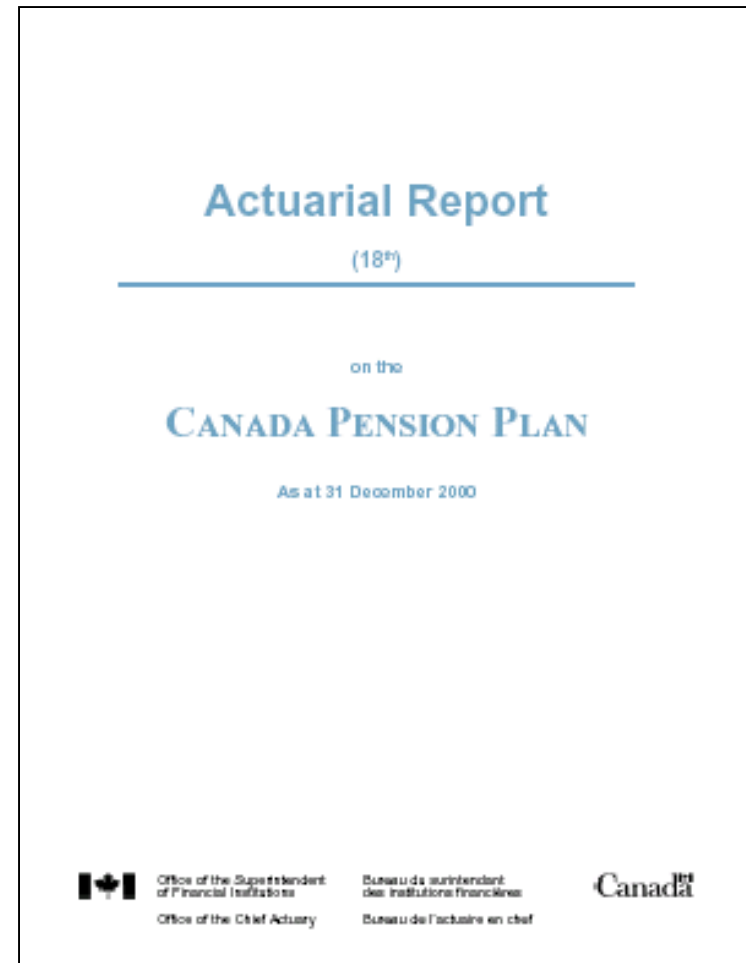
# Evolution of Expenditures as % of GDP







- Tabled by the Minister of Finance on 16 December 2001
- Inform on the current and projected future financial status of the Canada Pension Plan
- Calculate the Steady-state contribution rate



# Assumptions

(Pension Plans with different funding methods)

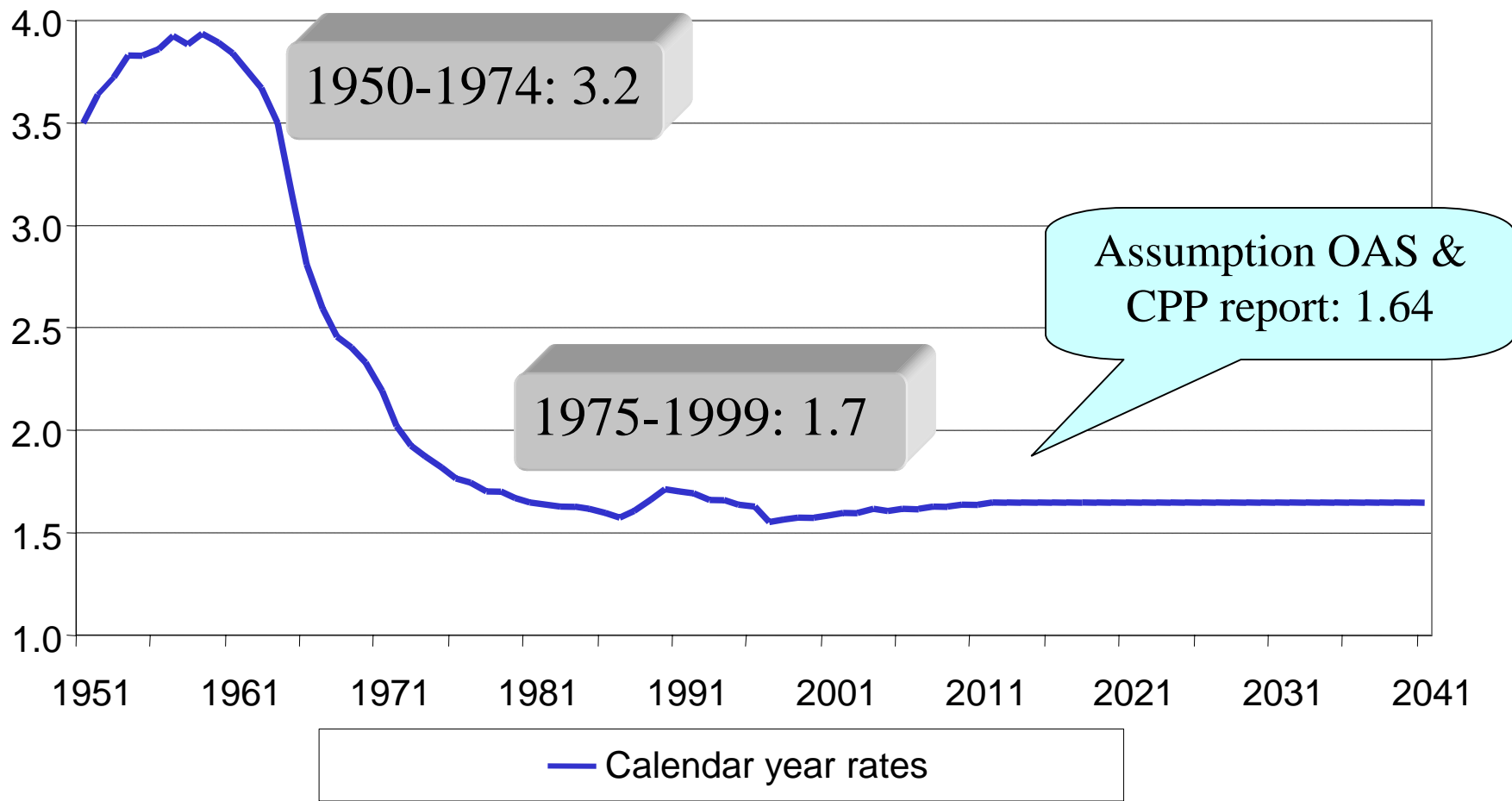


- Fertility, Migration and Mortality
  - Participation rates
  - Annual employment increase
  - Unemployment rate
  - Inflation rate
  - Increase of average employment earnings
  - Rate of return and asset mix
  - Retirement rates
  - Disability rates, etc...
  - **Consistency among assumptions**
- } Proportion of earners

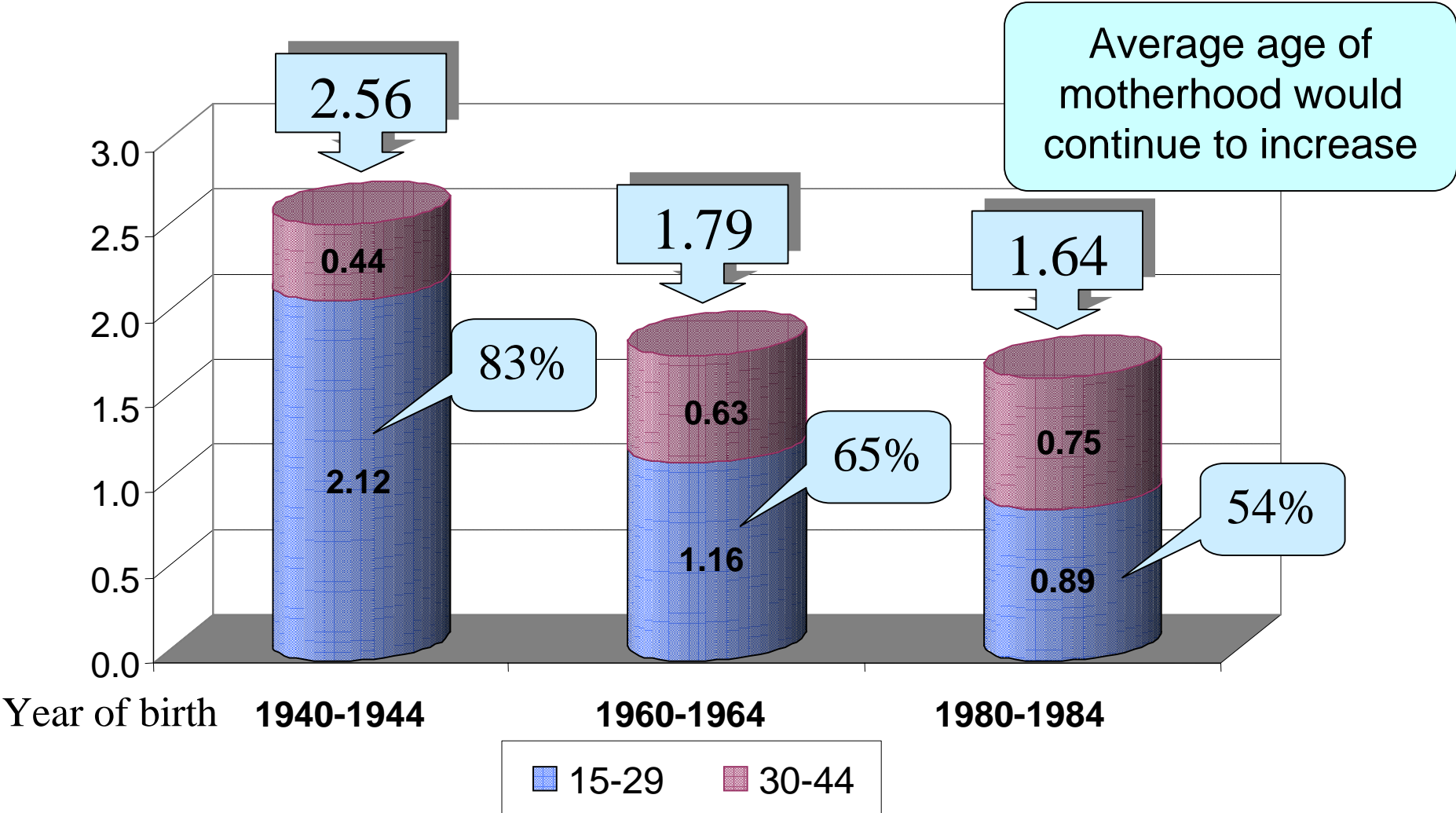




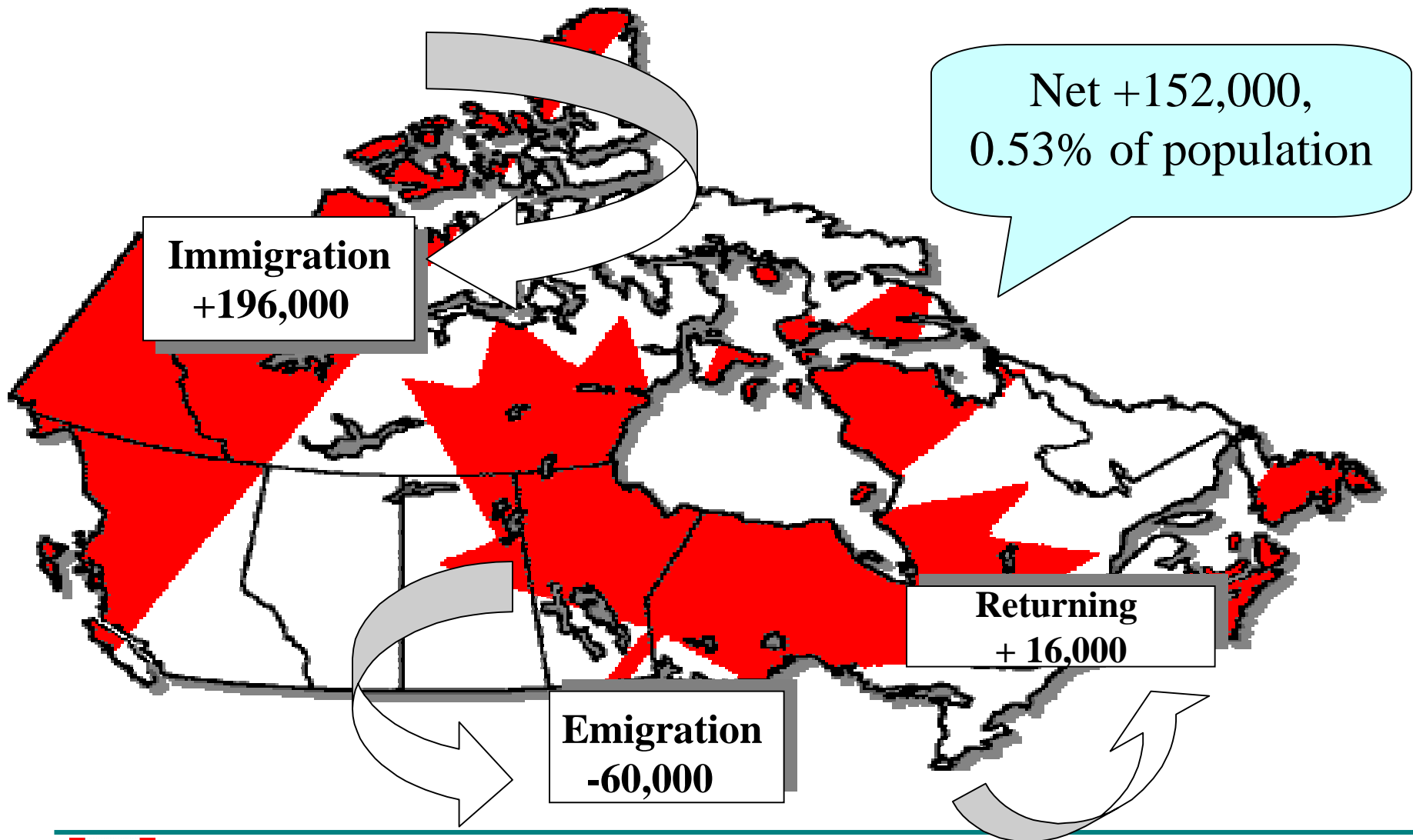
# Fertility Rate



# Fertility Rate



# Migration (1986-2000)



# Mortality rate

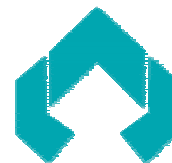
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Yes, but...

It requires to eliminate all mortality risks before 80.

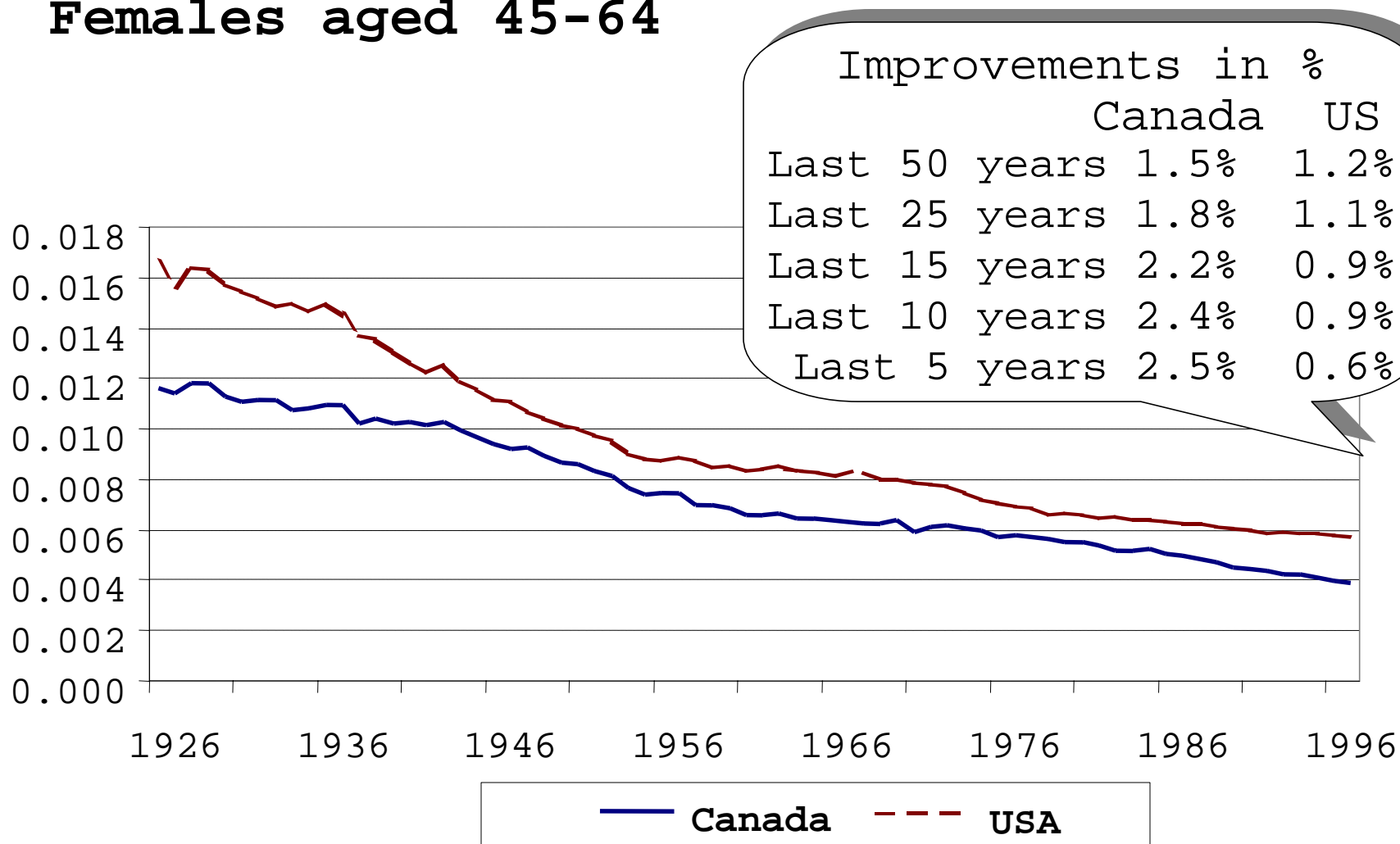
- In Canada and U.S., the leading causes of death are circulatory diseases (40% of deaths), cancer (20% of deaths) and accidents (9% of deaths).
- How long can we live?
- Can we reach 100 years old?
- From 130,000 years ago until 1900, life expectancy remained approximately at the same level.
- It has increased by three decades since 1900 from 49 to 79.
- Analysts argue that **further progress will come more slowly** because we are approaching lower limits to death rates and we have already won the easier medical battles.





# Mortality rate

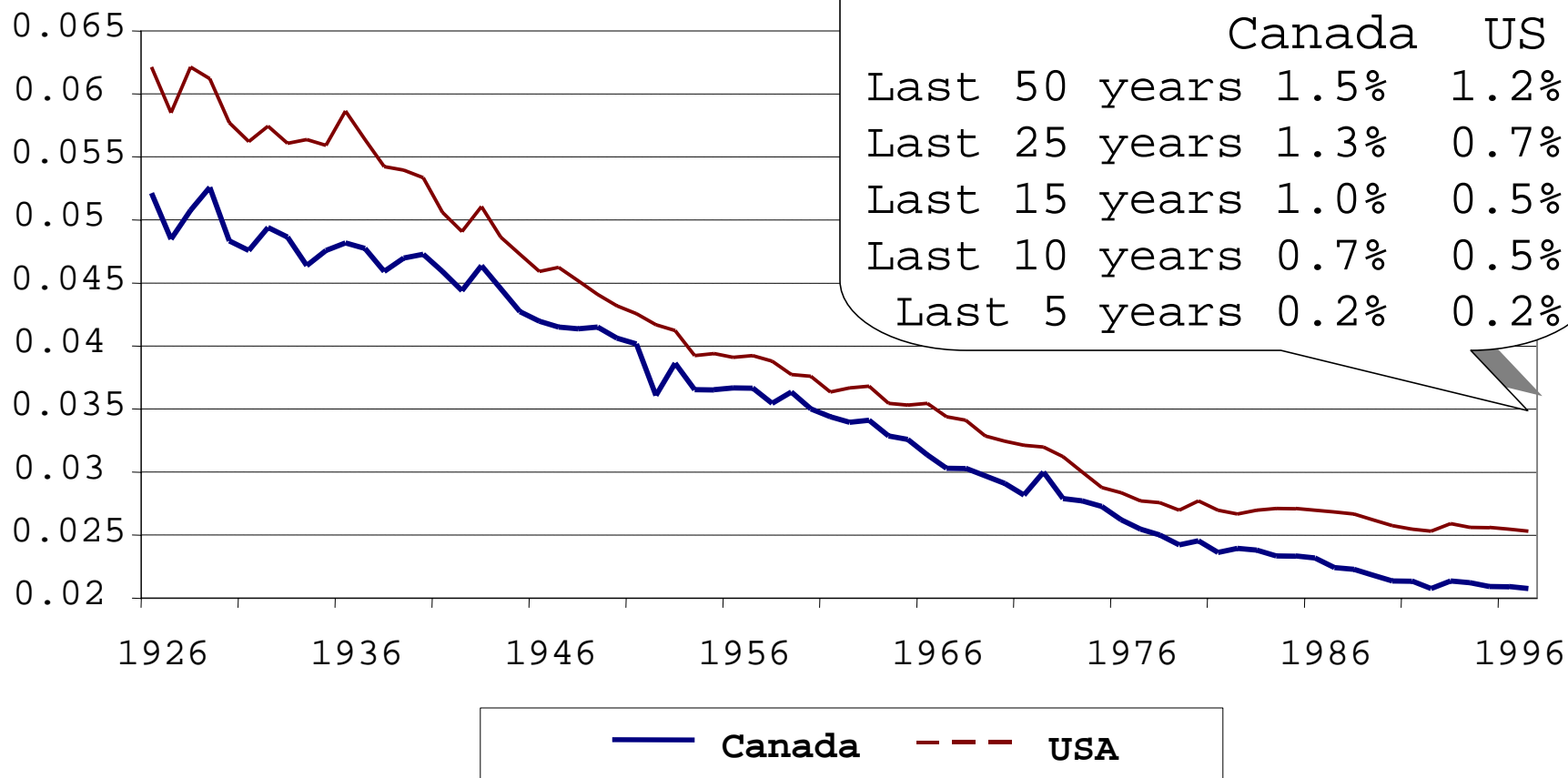
## Females aged 45-64





# Mortality rate

## Females aged 65-79



*Recent improvements at a slower pace for 80 years and over*

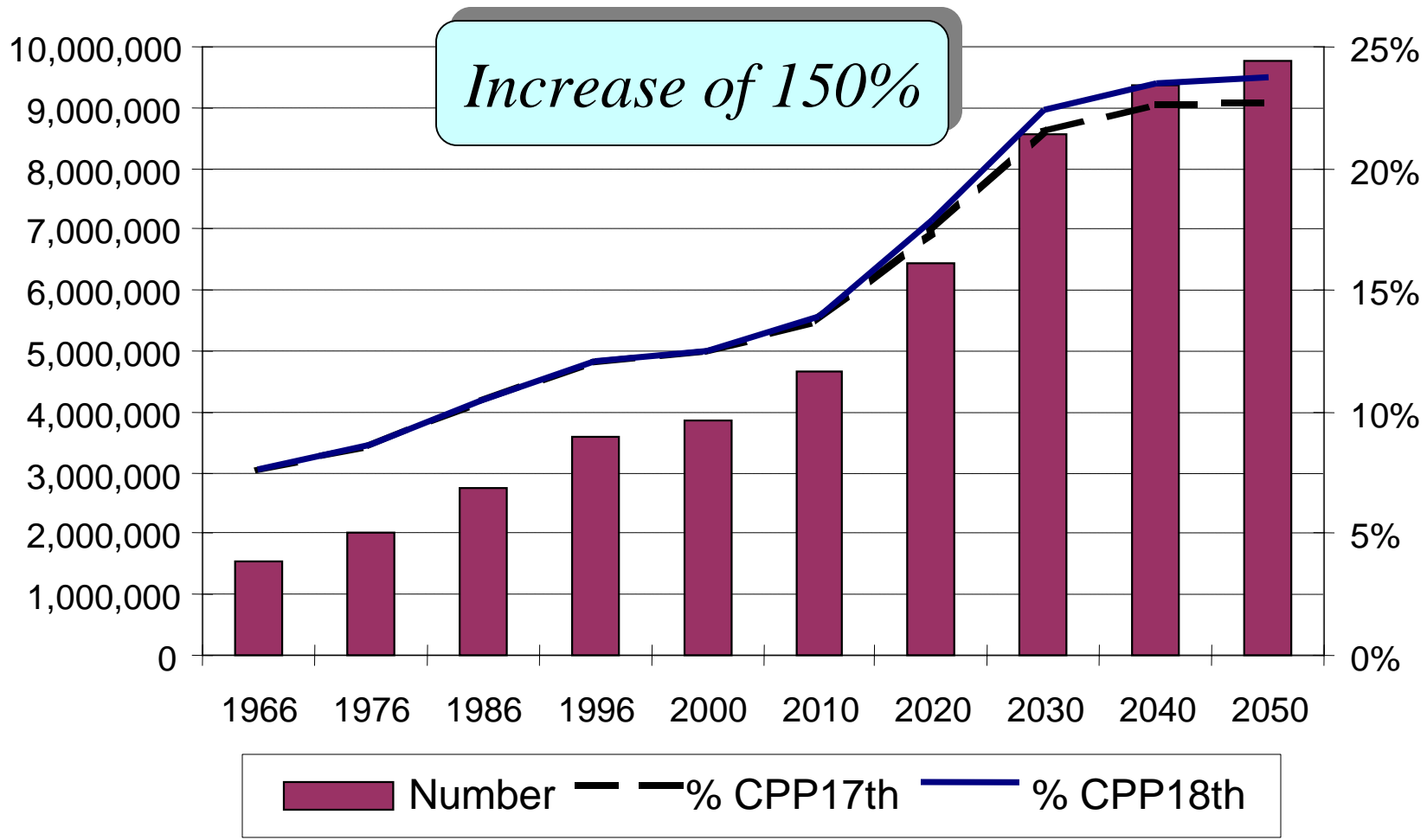




# 65+



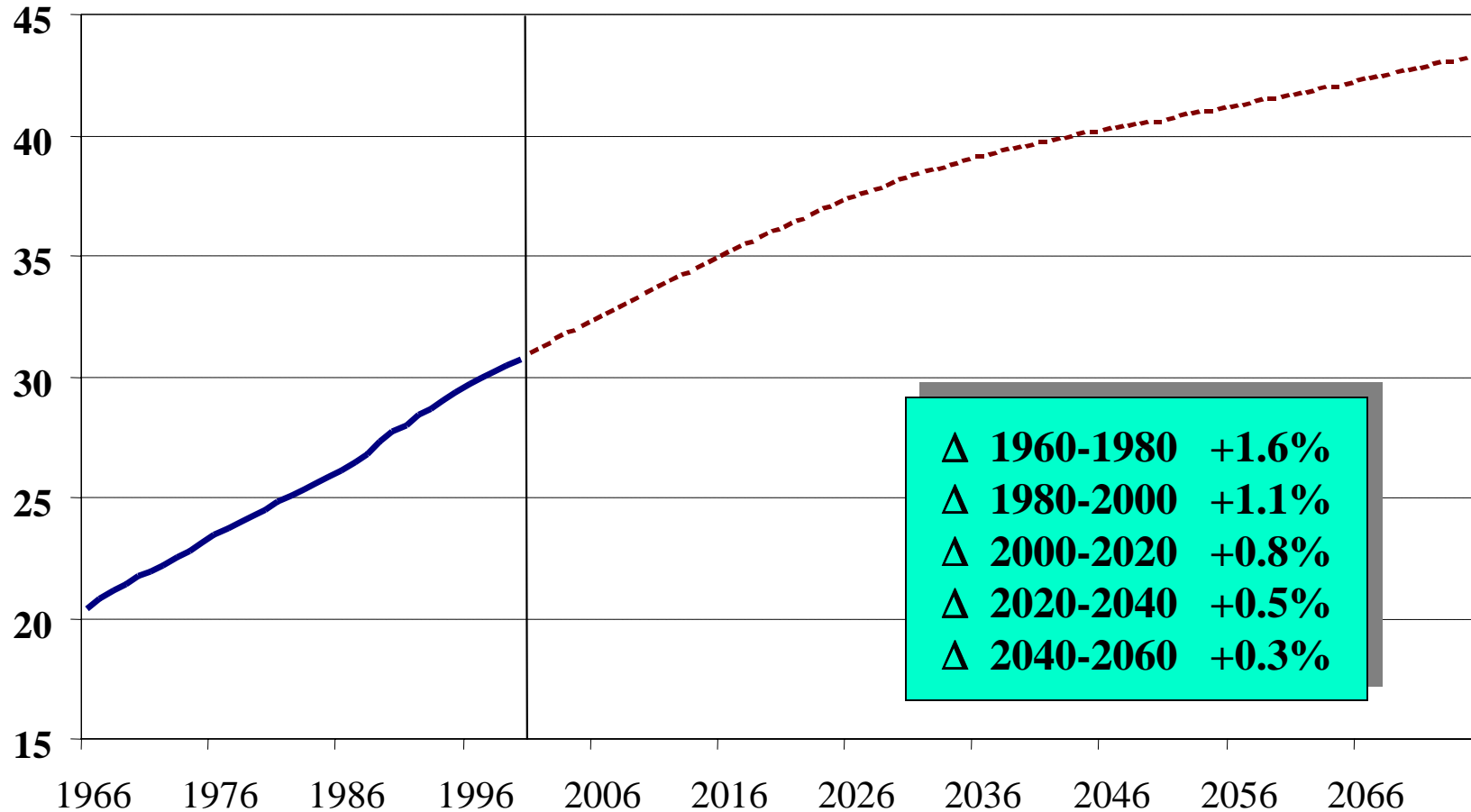
*Increase of 275% for 80+*



# Population of Canada



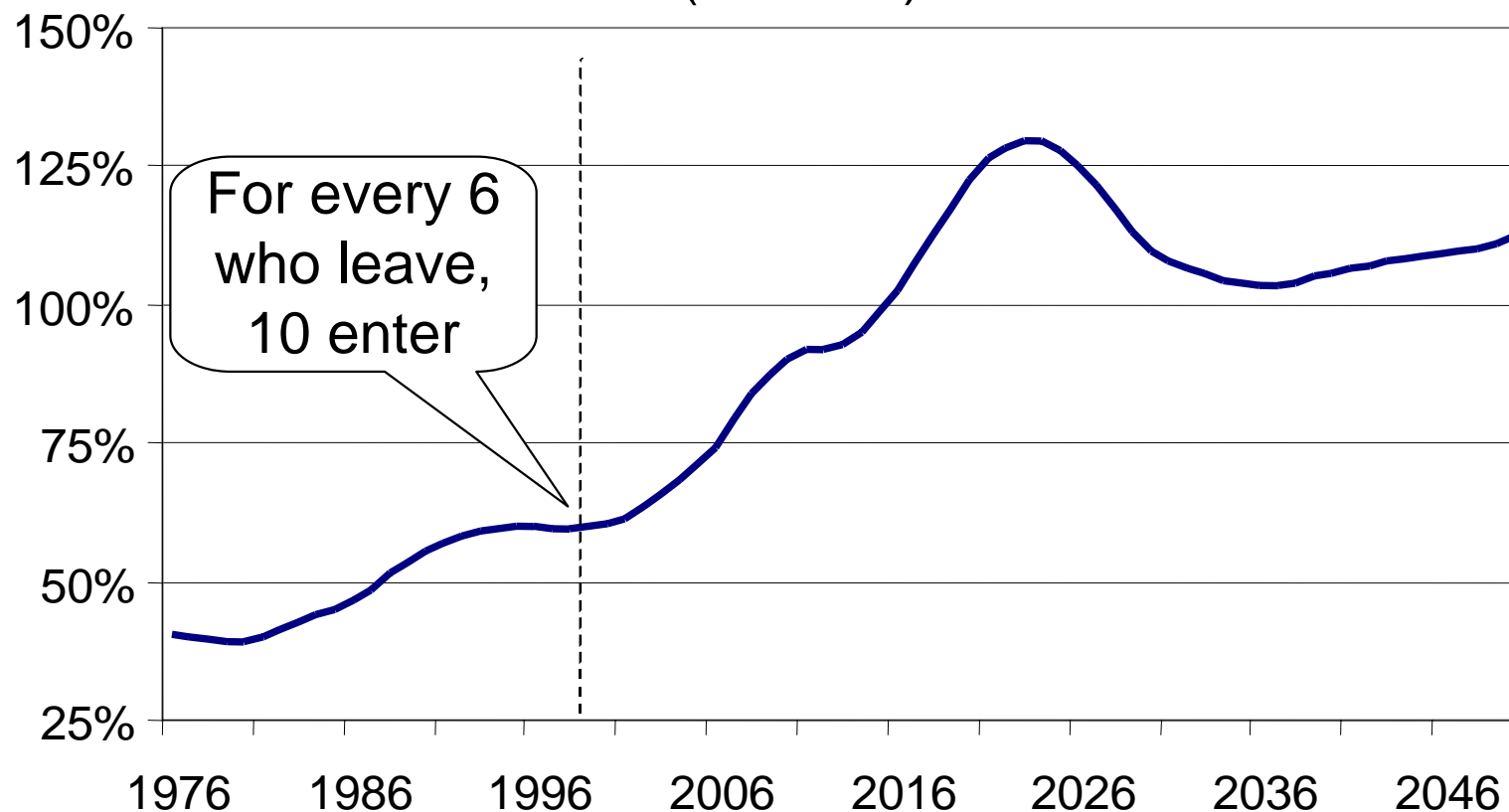
(in millions)



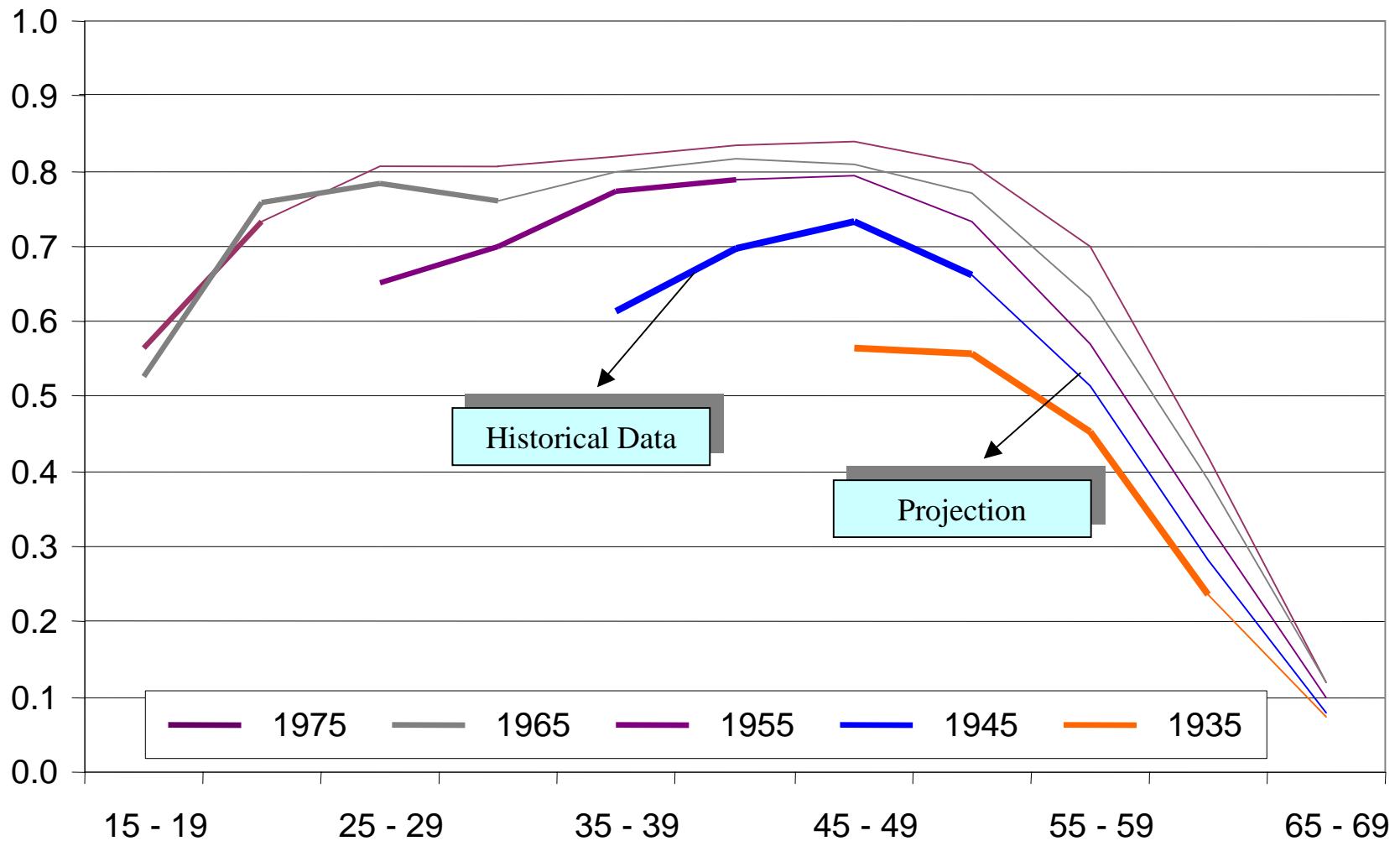
# Future Labour Shortage (More people leaving than entering)



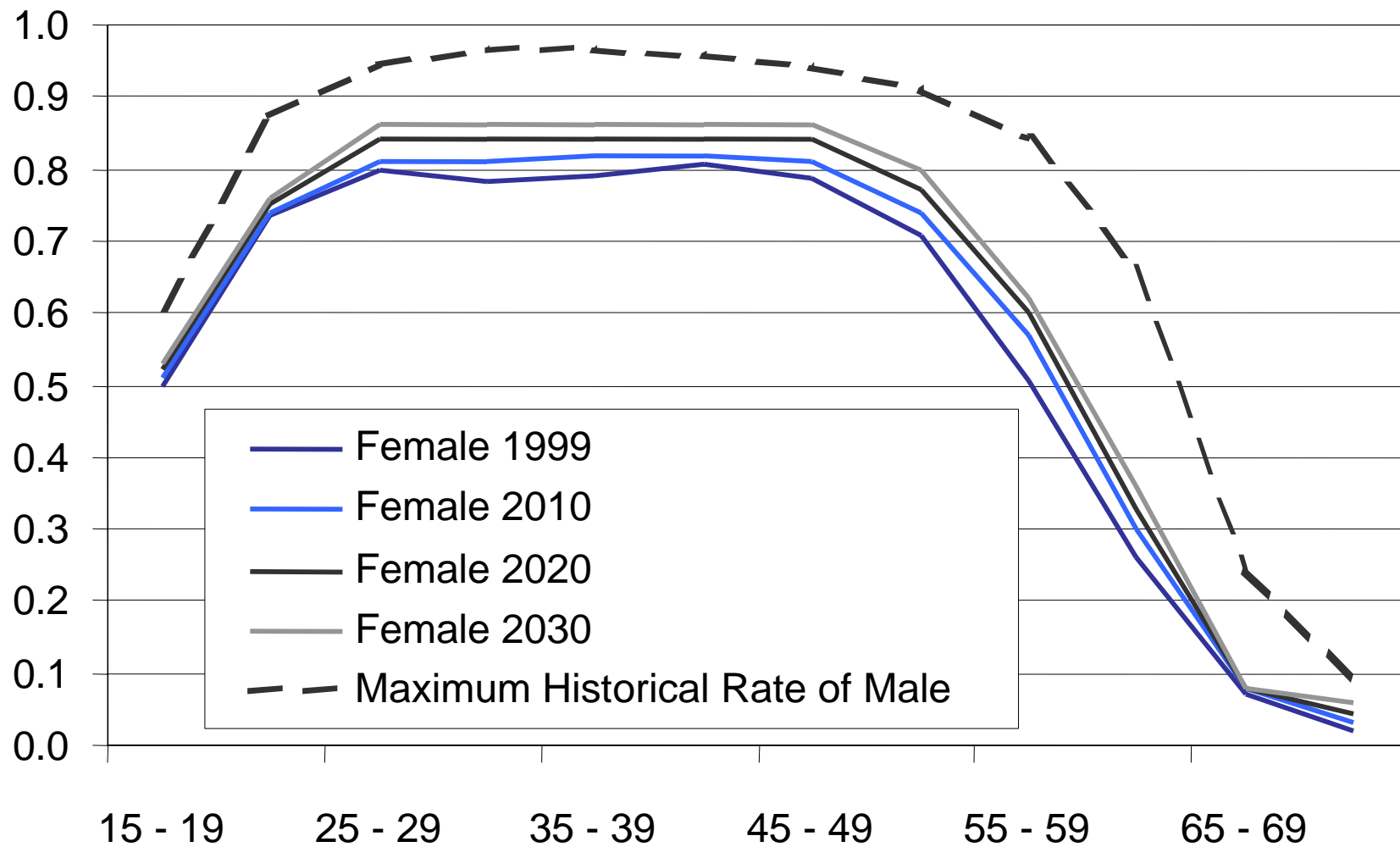
Ratio of 60-64 over 20-24  
(Canada)



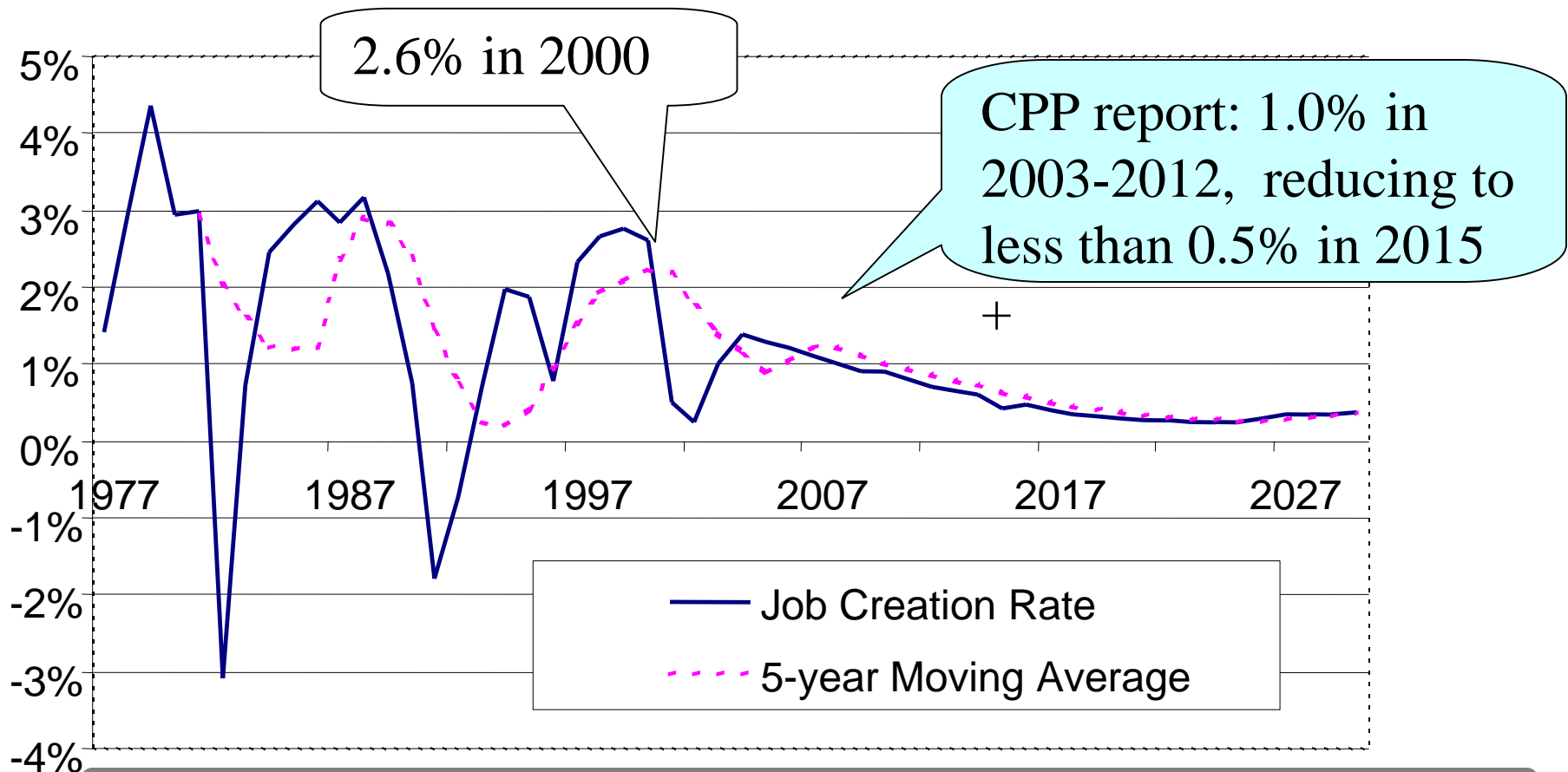
# Female Participation Rates (Canada)



# Female Participation Rates (Canada)



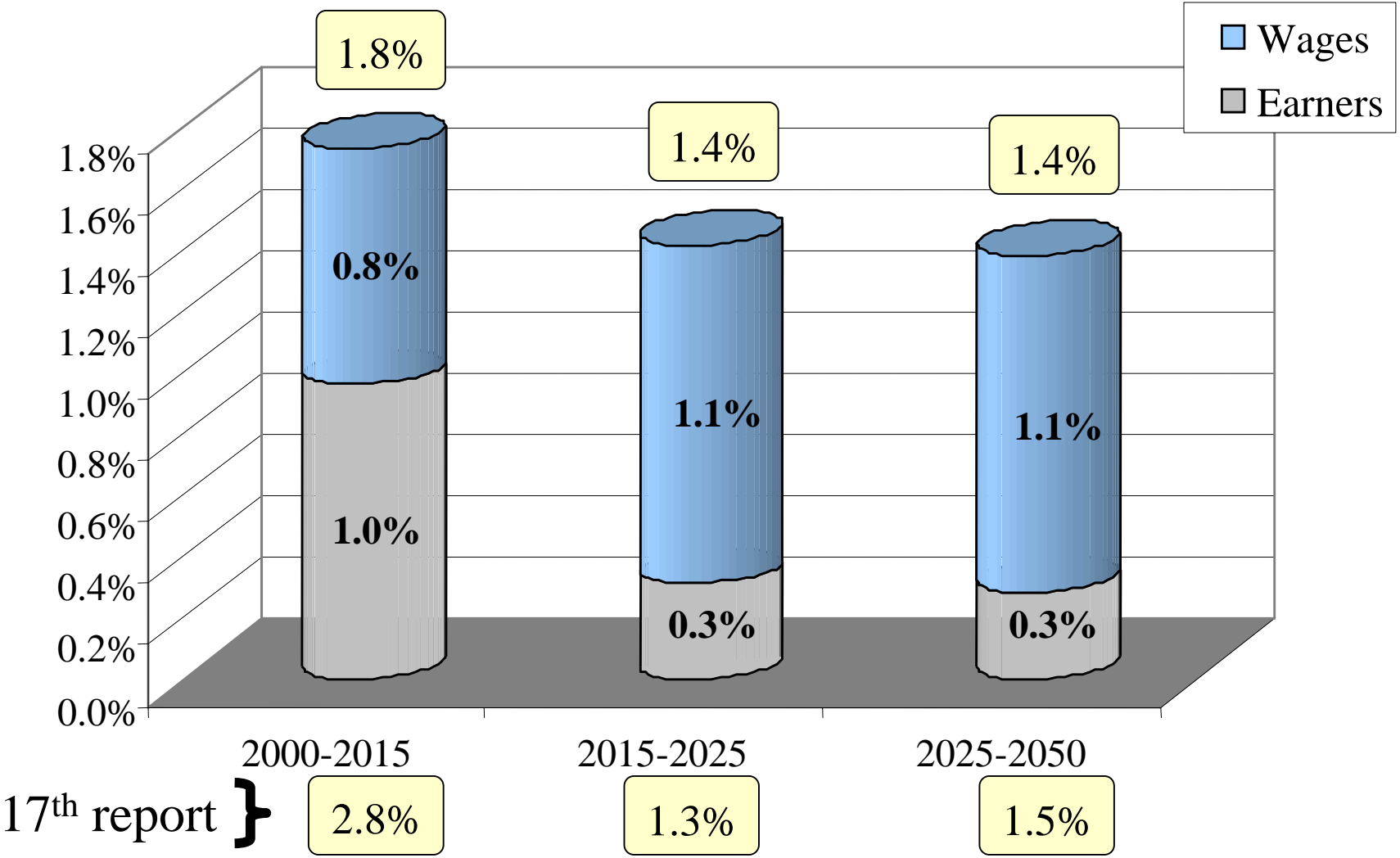
# Job Creation Rate (Canada)



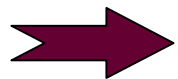
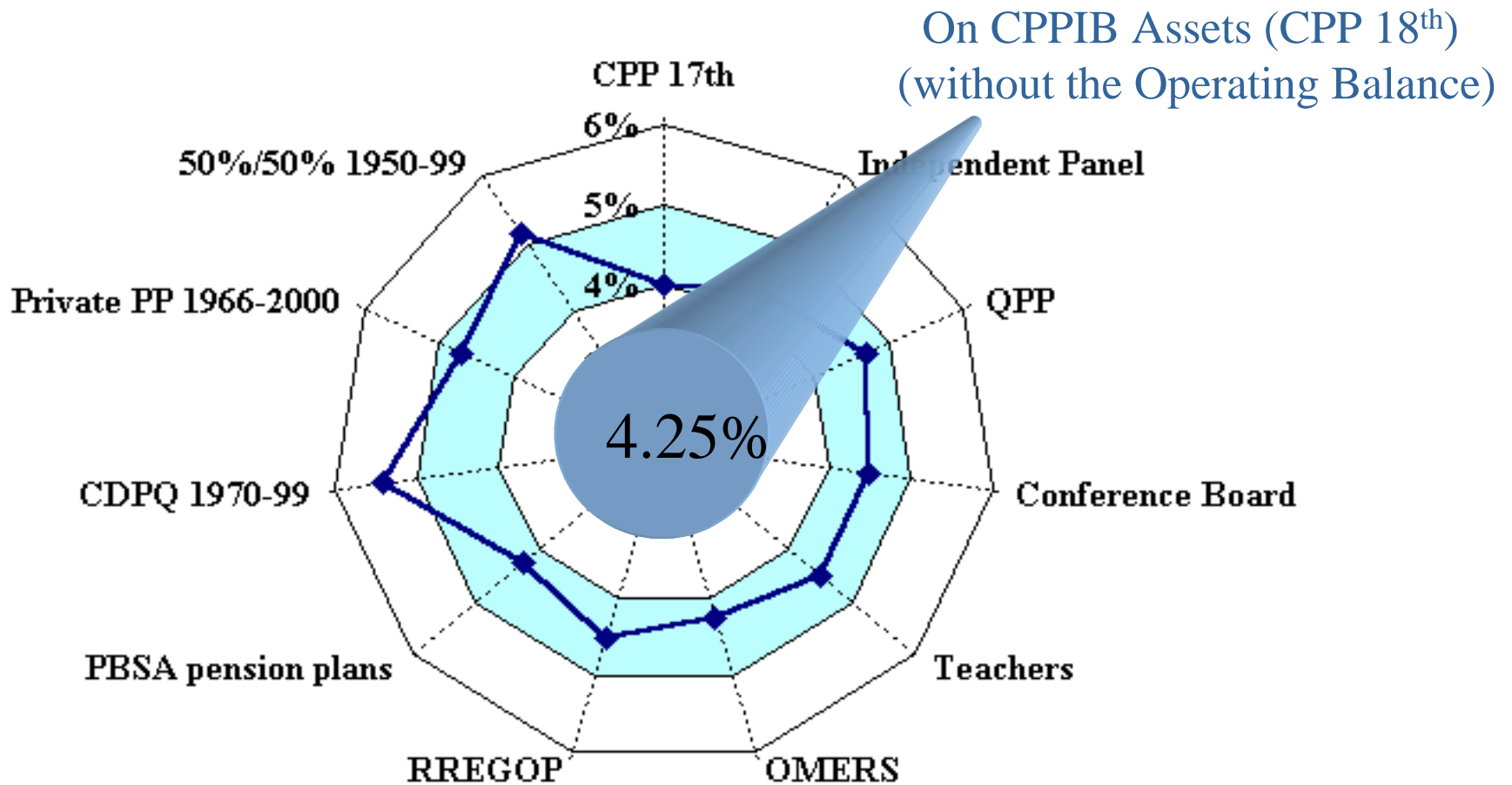
*Ultimate unemployment rate of 6.5% attained in 2015*



# Real Increase of Total Employment Earnings



# Information sources on real rate of return



*This assumption presumed a defined asset mix.*





# Real rate of return on CPP Assets

(by asset class)



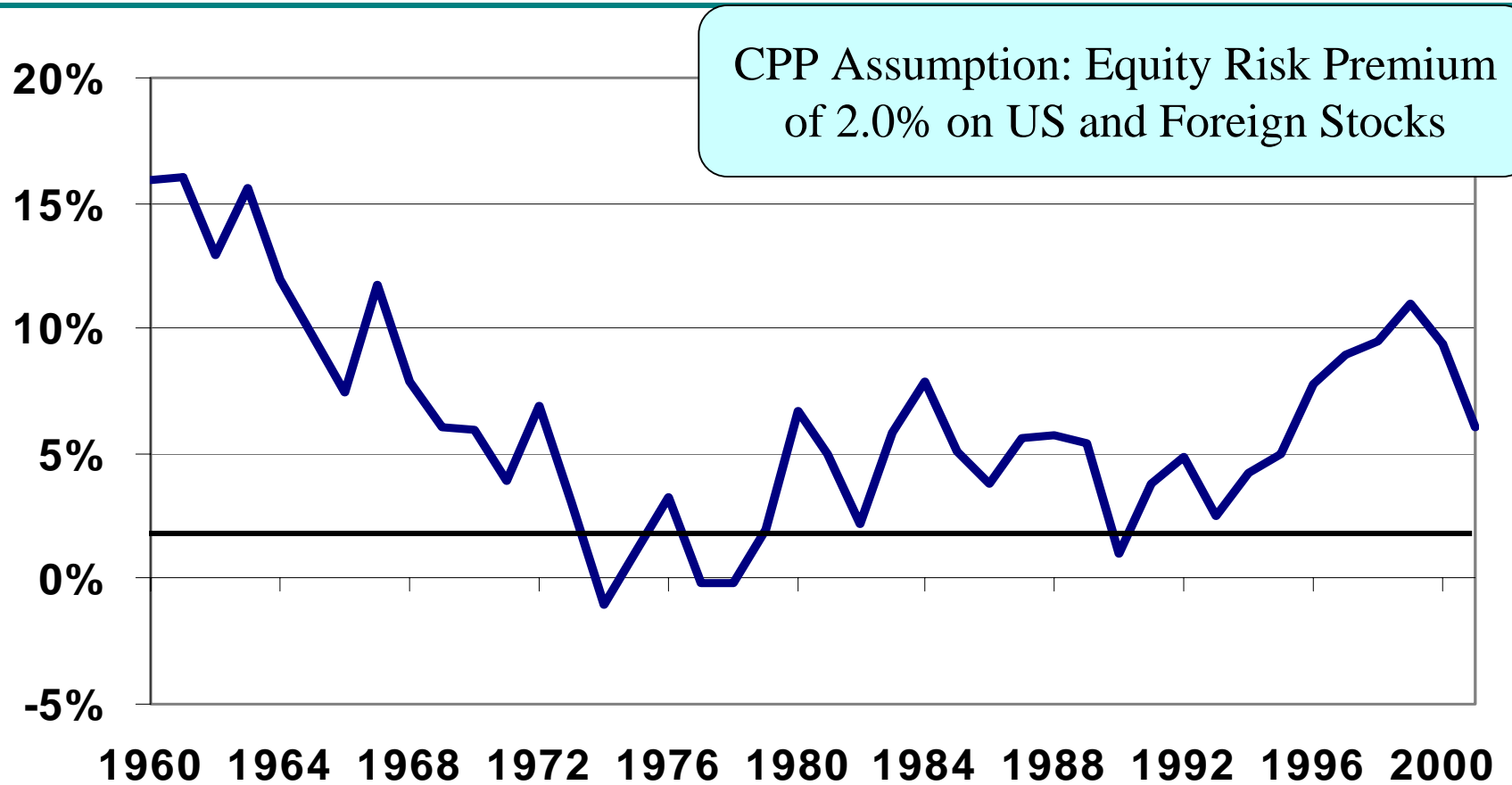
Asset Class	18th CPP Actuarial Report		Bill C-58	
	Asset Mix	Return	Asset Mix	Return
Bonds	46%	3.8%	48%	3.8%
Short-Term	4%	2.0%	2%	2.1%
Canadian equities	26%	4.5%	25%	4.5%
US Equities	12%	5.0%	12.5%	5.0%
Foreign equities	12%	5.0%	12.5%	5.0%
Fixed / Variable	<b>50%:50%</b>	<b>4.20%</b>	<b>50%:50%</b>	<b>4.24%</b>
Net of Investment expenses		<b>4.16%</b>		<b>4.20%</b>

Independent actuaries indicated the assumption was reasonable, but they would have chosen an higher assumption by 0.5% to 0.75%.



# American Risk Premium

(10 years moving average 1960-2001)

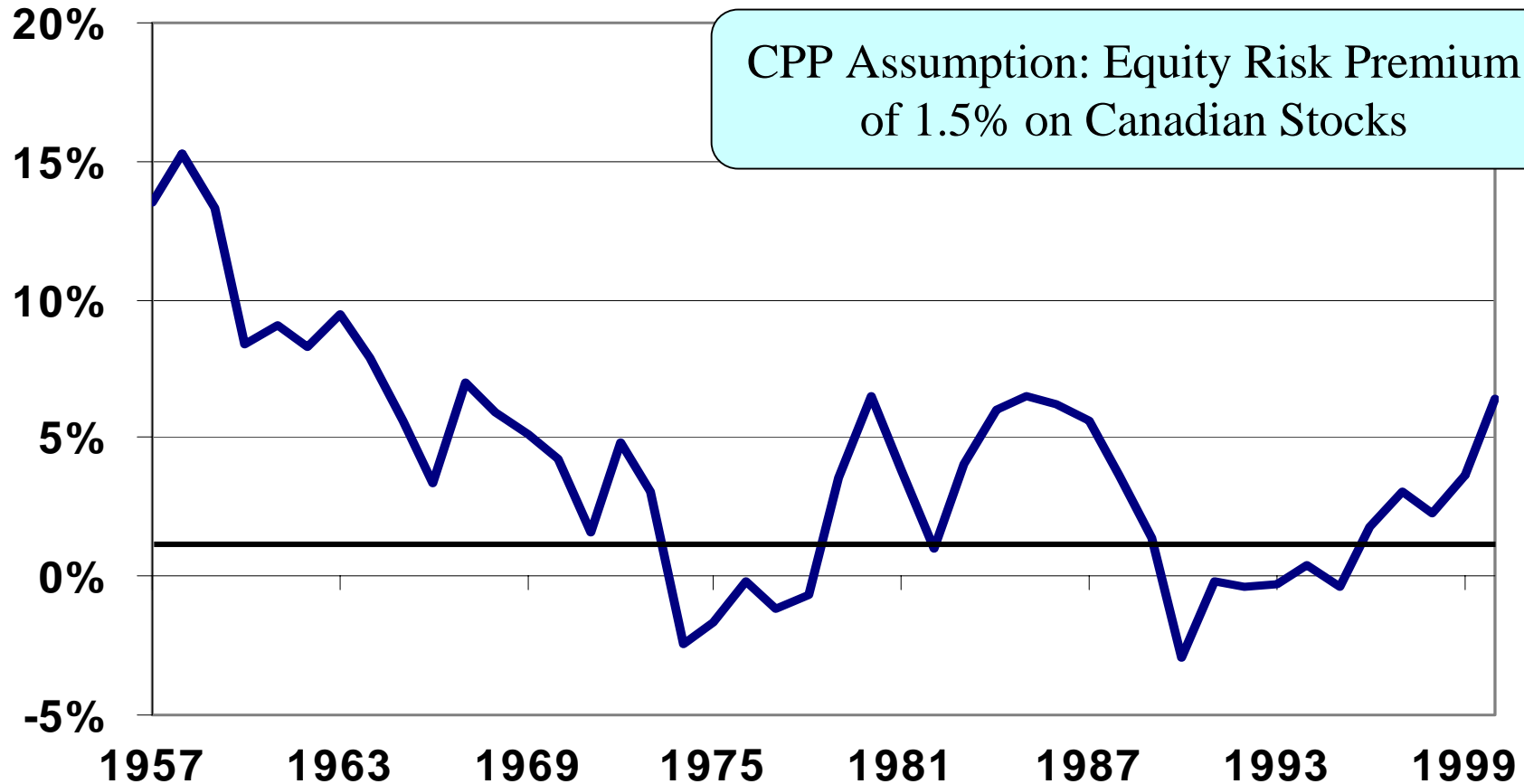


**Risk Premium = Return on Stocks – Return on Bonds**



# Canadian Risk Premium

(10 years moving average 1957-2000)



**Risk Premium = Return on Stocks – Return on Bonds**



# Historical Market Return Analysis

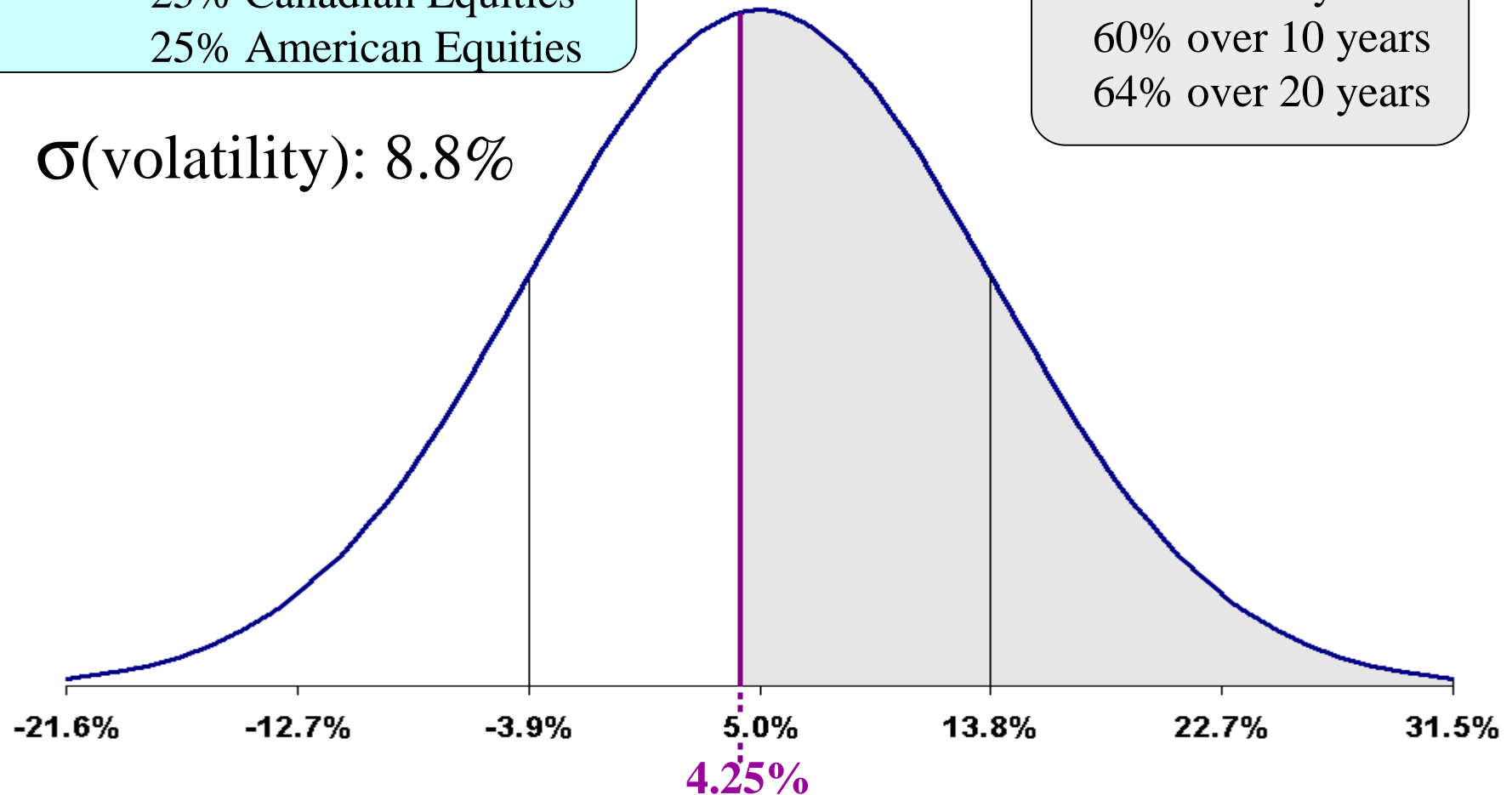
(Average real rate of return : Canada 1941-2000)



Portfolio: 50% LT Bonds  
25% Canadian Equities  
25% American Equities

53% over 1 year  
60% over 10 years  
64% over 20 years

$\sigma$ (volatility): 8.8%



# Main Findings

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- From 2001 to 2020, contributions are more than sufficient to cover expenditures and assets are expected to more than triple over the next 10 years.
- Under the current schedule of contribution rates (9.9% for 2003 and thereafter), the funding rate will increase over the next 20 years.
- The report confirms that the contribution rate of 9.9% is sufficient to sustain the Plan as larger numbers of Canadians reach retirement age and longevity continues to increase.



# Contribution rate

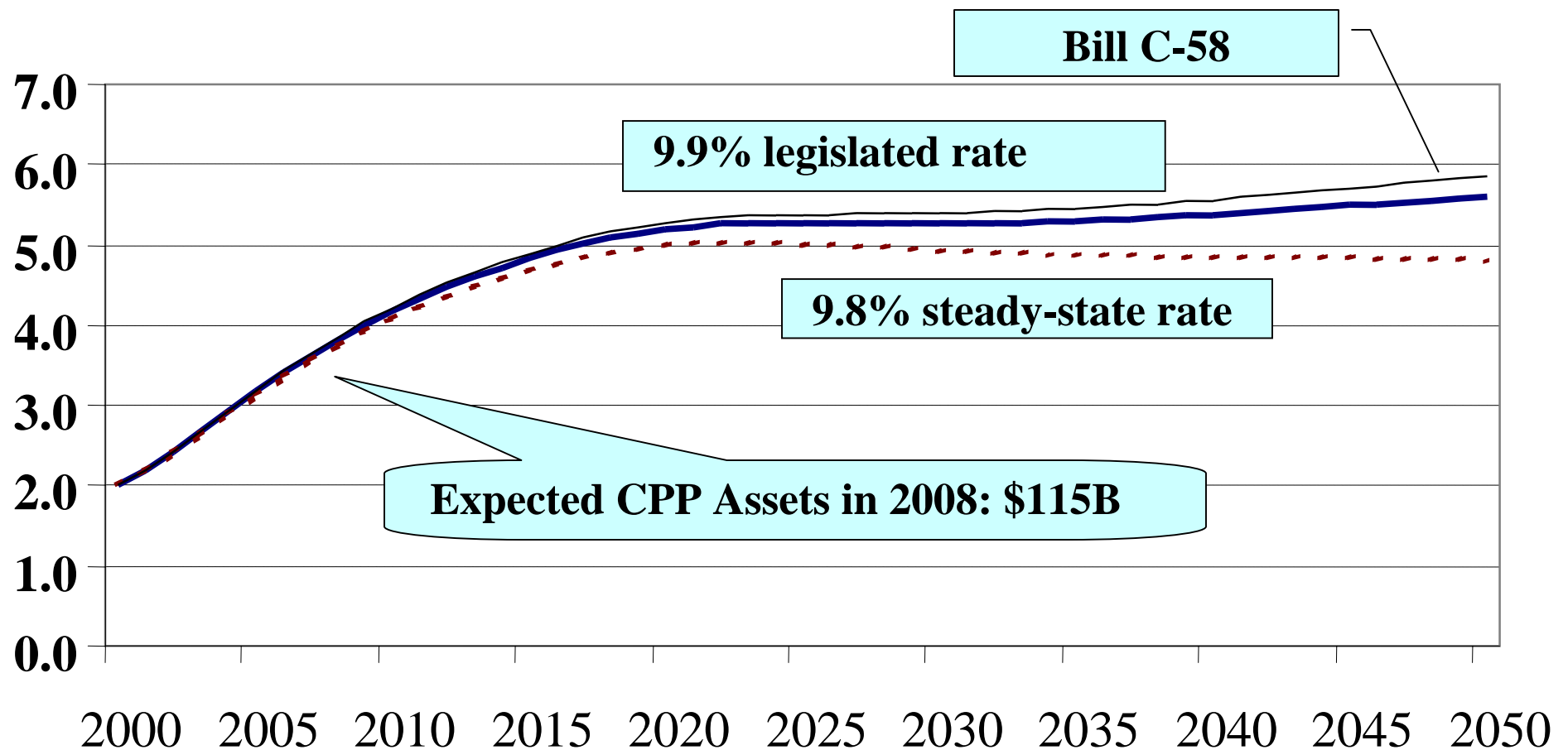


## Steady-state contribution rate is 9.8%

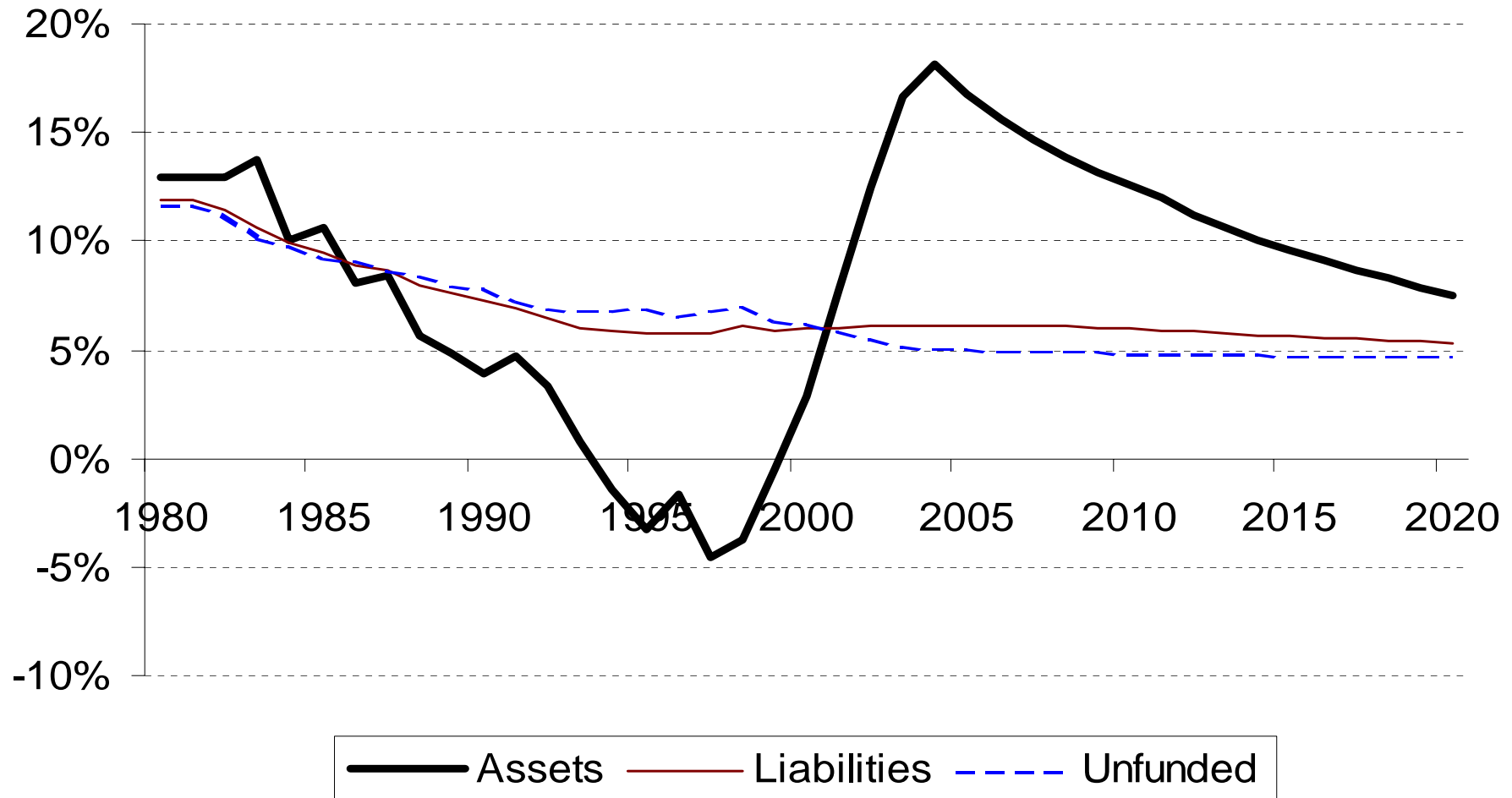
- Lowest rate that can be maintained over the foreseeable future and that will result in a Asset/expenditure ratio generally constant over a long period of time.
- The steady-state rate is the lowest rate that can be charged that is sufficient to sustain the plan without further increase. A funding level of 20%-25% is sufficient to meet that condition.



# Evolution of Asset/Expenditure ratio



# Evolution of Assets and Liabilities (Annual Increase in %)






# Public sector Pension Plans




*Average age at retirement and number of years of service*  
**45 and 24**                      **60 and 24**                      **48 and 27**

**Actuarial Report**  
on the  
**PENSION PLAN FOR THE  
CANADIAN FORCES**  
July 31, 2019

**60,000  
members**

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**Actuarial Report**  
on the  
**PENSION PLAN FOR THE  
PUBLIC SERVICE OF CANADA**  
July 31, 2019


**240,000  
members**


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**Actuarial Report**  
on the  
**PENSION PLAN FOR THE  
ROYAL CANADIAN MOUNTED POLICE**  
July 31, 2019

**20,000  
members**

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# Purpose of the actuarial reports

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- Public Sector Pension Plans are compulsory Defined Benefit Pension Plans
- Benefits are defined in the law; assumptions must be used to determine the current and projected cost
- Estimate the assets, liabilities, actuarial surplus/deficit and the amortization amount
- Actuarial opinion to qualify the data, methods and actuarial assumptions used
- Reasonable and appropriate assumptions
- Explicit note if the data are incomplete



# Principles underlying the Investment Policy



- Since April 1<sup>st</sup> 2000, contributions of employees and employer are invested in a diversified portfolio managed by the Public Sector Pension Investment Board  
[www.investpsp.ca](http://www.investpsp.ca)
- Assets will equal liabilities if the realized investment return equals the actuarial interest assumption (real 4.25%).
- The three plans currently have similar characteristics, therefore, they have a common Investment Policy.
- Contributions are expected to exceed benefits for next 25 years.



# Normal Cost of the Pension Plans



For 2000 to 2003

Public Service      Canadian Forces      RCMP

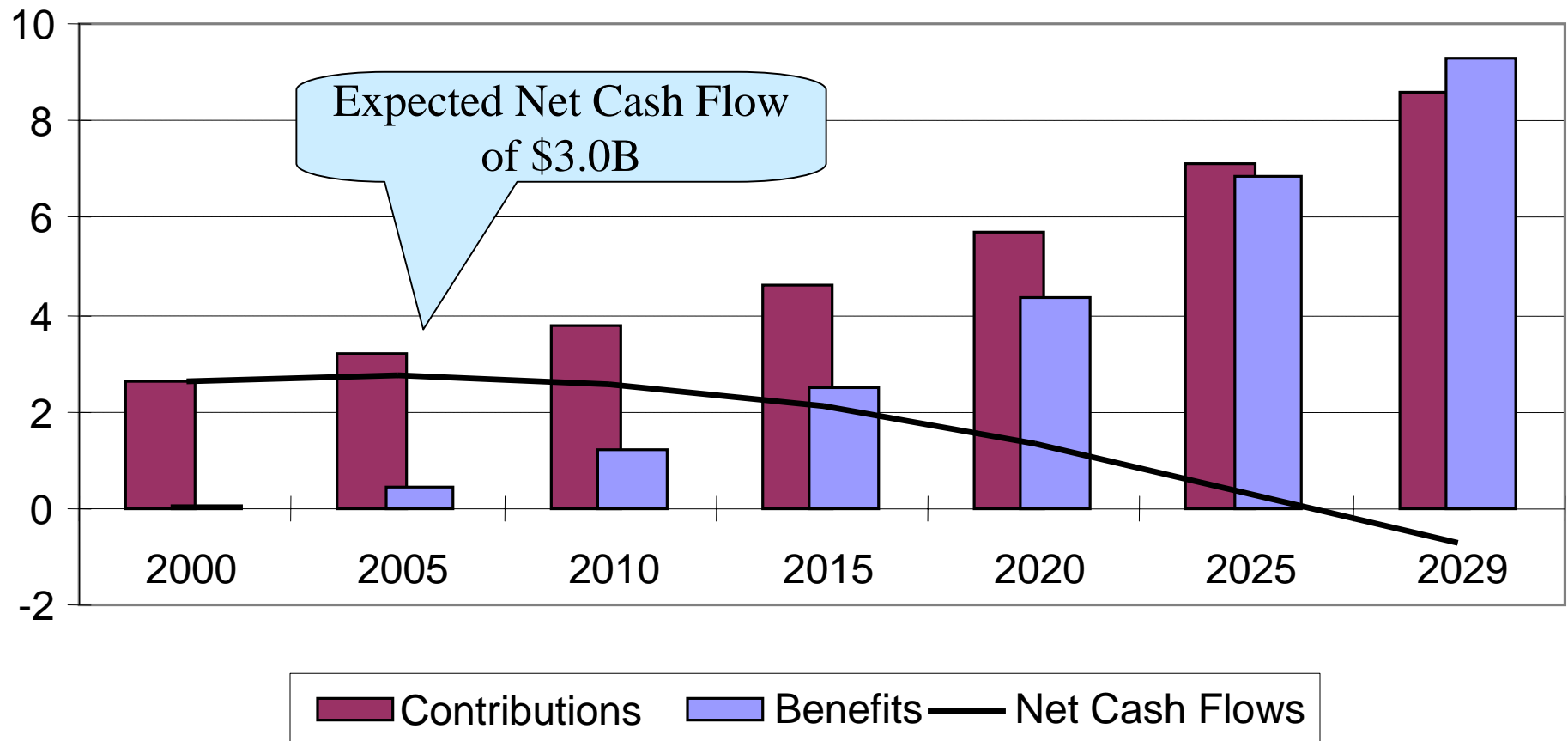
Total contributions	\$1,900M	\$700M	\$200M
Total cost of the plan*	17%	22%	21%
* Relative to pensionable earnings			
Member contributions	5%	5%	5%
Government cost	12%	17%	16%
<b>Proportion paid by Employer</b>	<b>71%</b>	<b>77%</b>	<b>75%</b>



# Evolution of Net Cash Flows of Funds (Funds managed by the Investment Board)



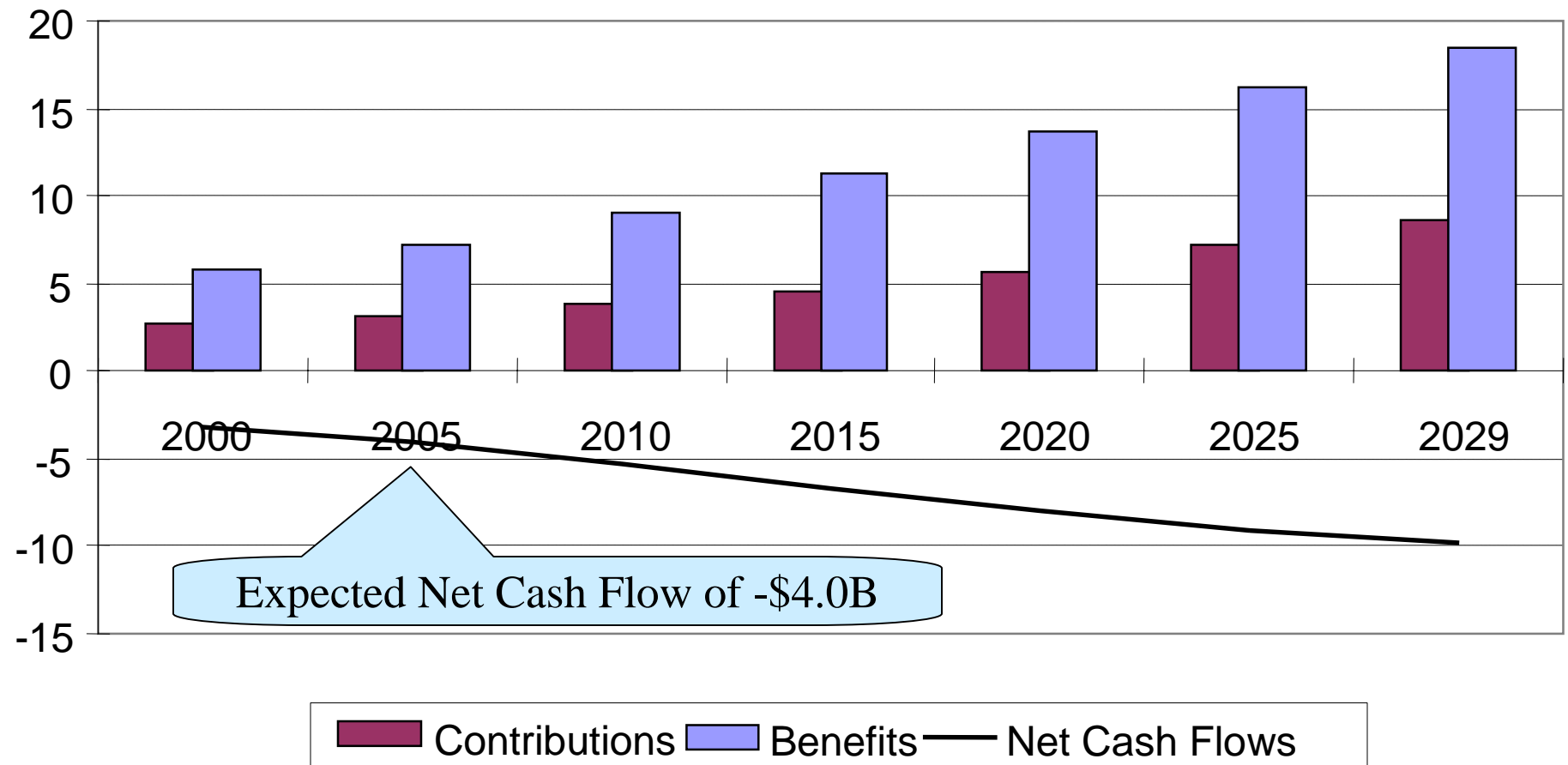
(\$ billion)



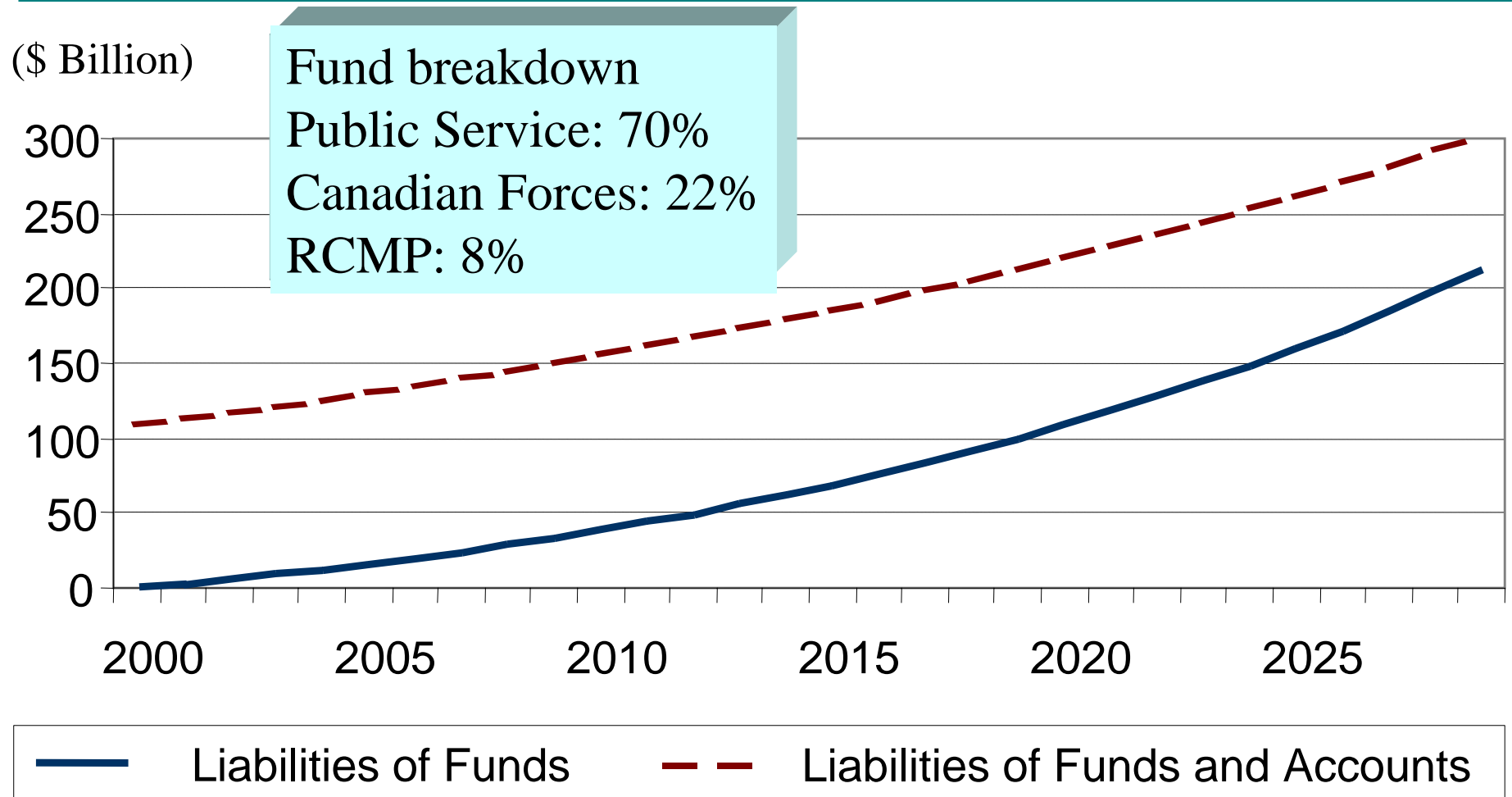
# Evolution of Net Cash Flows (Funds + Accounts)



(\$ billion)



# Evolution of the Total Liabilities



# Future challenges

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- Retirement is a reality for a vast majority of Canadians.
- The aging is expected to be more severe in Canada than in United States, our main commercial partner.





# Future challenges



- The expected aging of the working labor force and the resulting labor shortage that could occur will represent one of the biggest challenge in the coming years.
- To some extent, the aging of the working labor force will create pressure on the :
  - Migration rates
  - Participation rates
  - Retirement rates
  - Inflation rate
  - Real wage increases



# International comparisons of pension programs

Organization for Economic Cooperation and Development

## FINANCIAL SITUATION OF THE ELDERLY

	France	UK	Germany	Netherlands	Canada	USA
<b>Poverty among retirees</b>	Yellow	Red	Yellow	Green	Green	Red
<b>Income of retired and non-retired persons</b>	Green	Red	Yellow	Green	Green	Green
<b>Disparities among retired persons</b>	Yellow	Red	Green	Green	Green	Red
<b>Difference men/women</b>	Yellow	Green	Yellow	Yellow	Green	Green



Good performance



Average performance



Poor performance

5



# Future challenges

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The OECD has recognized the solid performance of the Canadian model by showing that the structure is meeting its objectives in terms of:

- 1) reducing poverty
- 2) preserving people's standard of living during transition from labour market to retirement
- 3) maintaining the balance of income between men and women

**Our challenge: Maintain this performance and do the adjustments due to the aging of the labor force**

