


| | |
|---|--|
|  | <h2>Risk Management Report</h2> |
| TO: | Audit Committee |
| MEETING: | August 22, 2013 |
| FROM: | Suzanne Morris, Vice-President and Chief Financial Officer Michael Mooney, Senior Director, Corporate Finance & Administration |
| PURPOSE: | Quarterly update on the 2013-2014 CBC/Radio-Canada key risks. Modifications made to the first four columns of the report since June 18, 2013 are in blue font. |
| DATE: | August 12, 2013 |

SIGNIFICANT POINTS:

- The Corporation has reviewed the CRTC licence renewal decision in detail and is:
 - Engaged in designing new processes to ensure compliance with new conditions of licence; and
 - Reviewing the impact of the decision on its identified contingency plans and making modifications where required.
- On June 6, 2013, Bill C-461 (reforms to Access and Privacy Laws) was reported back to the House of Commons with amendments.

The Bill will be considered for Third reading and debate in Fall 2013.

- On April 29, 2013, the Federal Government tabled the 2013 Implementation Bill C-60 which includes proposed changes to the collective bargaining process of Crown Corporations.

-
-

Risk Management Report

Prepared as at
July 17, 2013

Presentation to the
CBC/Radio-Canada Audit Committee Meeting
of August 22, 2013

Suzanne Morris / Michael Mooney

CONFIDENTIAL

- ✓ This report has been prepared based on information as at July 17, 2013. A verbal update on significant developments since that date will be provided at the August 22nd Audit Committee meeting.

2013-2014 Key Risks

s.18(b)
s.21(1)(b)
s.68.1

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

LEGEND

Risk Trend: ▼ Decreasing ► Stable ▲ Increasing • No change to status

2013-2014 Key Risks

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

s.18(b)
s.21(1)(b)
s.68.1

2013-2014 Key Risks

s.18(b)
s.21(1)(b)
s.68.1

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

s.18(b)
s.21(1)(b)
s.68.1

2013-2014 Key Risks

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

s.18(b)
s.21(1)(b)
s.68.1

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 9
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

s.18(b)
s.21(1)(b)
s.21(1)(d)

2013-2014 Key Risks

s.18(b)
s.21(1)(b)
s.21(1)(d)

Page 11
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)
s.21(1)(d)

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)
s.21(1)(d)

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
| | | | | | |

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 14
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 15
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 16
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 17
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 18
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
| | | | | | |

2013-2014 Key Risks

s.18(b)
s.21(1)(b)

Page 19
July 17, 2013

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|

2013-2014 Key Risks

| Risk Definition | Strategies Identified | Components Responsible to Manage Risk | Risk Quantification | Status Update as at July 17, 2013 | Risk Trend |
|-----------------|-----------------------|---------------------------------------|---------------------|-----------------------------------|------------|
| | | | | | |

s.18(b)
s.21(1)(b)