

2013-2014 Key Risks and Action Plans

то:	Audit Committee
MEETING:	February 20, 2013
FROM:	Michael Mooney, Acting Vice-President and Chief Financial Officer
PURPOSE:	This report highlights the 2013-2014 Key Risks and Action Plans. The report is prepared annually.
DATE:	February 12, 2013

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SIGNIFICANT POINTS:



2013-2014 Key Risks and Action Plans

Presentation to the CBC/Radio-Canada Audit Committee Meeting of February 20, 2013

Michael Mooney

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2013-2014 Key Risks and Action Plans

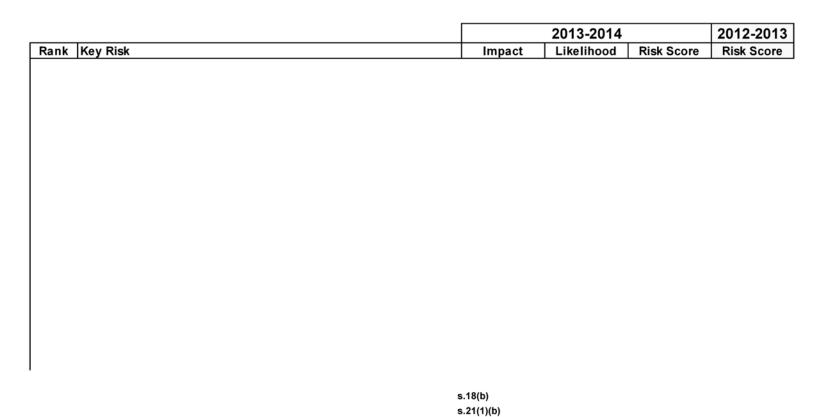
- ✓ Introduction
- √2013-2014 Key Risk Ranking and Risk Map
- √ Key Risks and Action Plans
- √ Risk Ranking Definitions

✓ Highlights the Key Risks and Action Plans for 2013-2014. A summary version will be included in the 2013-2014 Business Plans, Operating and Capital Budget document that will be presented to the Board on March 20-21, 2013.

- ✓ Media and corporate components identified, evaluated and ranked risks and provided action plans to manage their key risks as part of the 2013-2014 Business Plan submissions. Risks were evaluated and ranked by components using a common set of evaluation criteria and risk definitions provided in the Business Plan Guidelines.
- ✓ The corporate ranking of the key risks was compiled and presented to the Senior Executive Team for approval in February 2013.
- ✓ The ranking was determined by risk score, which is a function of the assessed risk's impact and likelihood of occurrence, each measured on a scale of 1 (low) to 5 (high). Risk ranking definitions are provided on page 23. Risks assessed with a score below 12 continue to be reviewed and managed by components but are not reported on in detail at the Board level.

CBC Radio-Canada

Key Risk Ranking



CBC Radio-Canada

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		Components	Risk	
Risk Definition	Strategies Identified	Responsible to Manage Risk	Quantification	Risk Score

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Risk Definition	Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Risk Score
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Risk Definition Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Risk Score
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Risk Definition	Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Risk Score
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Risk Definition Strategies Identified	Components Risk Responsible to Quantification Manage Risk	Risk Score
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		Components	Risk	
Risk Definition	Strategies Identified	Responsible to	Quantification	Risk Score
RISK DETINITION		Manage Risk		

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Risk Definition Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Risk Score
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Risk Definition Strategies Identified	Components Responsible to Manage Risk	Risk Quantification	Risk Score
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Risk Ranking Definitions

Impact Descriptions

		Description / Example
5	Severe	Multiple deaths and/or significant asset loss with extreme consequences and/or total service cessation for a day or more and/or severe revenue or cost impact and/or severe impact on the Corporation's reputation.
4	Major	Single death and/or multiple injuries and/or loss of asset(s) with high consequences and/or total service cessation for a number of hours and/or serious revenue impact or cost and/or major impact on the Corporation's reputation.
3	Moderate	Individual injury and/or loss of asset(s) with medium consequences and/or partial service cessation and/or significant revenue or cost impact and/or moderate impact on the Corporation's reputation.
2	Minor	First aid and/or loss of asset(s) with minimal consequences and/or minor service interruption and/or small revenue or cost impact and/or minor impact to the Corporation's reputation.
1	Insignificant	No injuries and/or minor loss of asset(s) and/or negligable revenue or cost impact and/or insignificant impact on the Corporation's reputation.

Likelihood Descriptions

		Description / Example
5	Almost Certain	The event is expected to occur in most circumstances.
4	Likely	The event will probably occur in most circumstances.
3	Possible	The event should occur at some time.
2	Unlikely	The event could occur at some time.
1	Rare	The event may occur only in exceptional circumstances.