Planning and Reporting

Financial Statements

2015-2016 (Future-oriented)

NATIONAL BATTLEFIELDS COMMISSION Statement of Management Responsibility

Responsibility for the compilation, content, and presentation of the accompanying future-oriented financial information for the years ended March 31st, 2015 and 2016 rests with departmental management.

Management is responsible for the information contained in future-oriented financial information and for the process of developing assumptions. Assumptions are based upon information available and known to management as at December 31st, 2014 and reflect current business and economic conditions, and assume a continuation of current governmental priorities and consistency in departmental mandate and strategic objectives. Much of the future-oriented financial information is based on these assumptions, best estimates, and judgment and gives due consideration to materiality. At the time of preparation of these statements, management believes the estimates and assumptions to be reasonable. However, as with all such assumptions, there is a measure of uncertainty surrounding them. This uncertainty increases as the forecast horizon extends.

The actual results achieved for the fiscal years covered in the accompanying future-oriented financial information will vary from the information presented and the variations may be material.

The Future-oriented Financial Statements for The National Battlefields Commission have not been audited.

The original version was signed by : André Beaudet

Secretary

Quebec, Canada February 10, 2015 The original version was signed by:
Paule Veilleux

Director of administration

Quebec, Canada February 10, 2015

THE NATIONAL BATTLEFIELDS COMMISSION

Future-Oriented Statement of Operations (Unaudited)

For the Year Ending March 31 (in thousands of dollars)

| Net cost of operations | 8,849 | 8,333 |
|--|-----------|---------|
| Excess of costs on income (excess of income on costs) (note 5) | 364 | 76 |
| Total revenues | 2,111 | 1,910 |
| Other revenues | 243 | 102 |
| Rent | 194 | 180 |
| Educational activities and welcoming of visitors | 511 | 378 |
| Parking | 1,163 | 1,250 |
| Revenues | | |
| Total expenses | 10,596 | 10,167 |
| Internal Services | 7,158 | 6,729 |
| Public Education and Services | 1,016 | 1,016 |
| Conservation and Development | 2,422 | 2,422 |
| Expenses | | |
| | 2014-15 | 2015-16 |
| | Results | Results |
| (| Estimated | Planned |

The accompanying notes form an integral part of the future-oriented statement of operations.

Notes to the Future-Oriented Statement of Operations

1. Methodology and Significant Assumptions

The future-oriented statement of operations has been prepared on the basis of government priorities and departmental plans as described in the Report on Plans and Priorities.

The information in the estimated results for fiscal year 2014–15 is based on actual results as at December, 31st 2014 and on forecasts for the remainder of the fiscal year. Forecasts have been made for the planned results for the 2015-16 fiscal year.

The main assumptions underlying the forecasts are as follows:

- The department's activities will remain substantially the same as in the previous year.
- Expenses and revenues, including the determination of amounts internal and external to the government, are based on experience. The general historical pattern is expected to continue
- Estimated year end information for 2014-15 is used as the opening position for the 2015-16 forecasts.

These assumptions are adopted as at December, 31st.

2. Variations and Changes to the Forecast Financial Information

While every attempt has been made to forecast final results for the remainder of 2014–15 and for 2015–16, actual results achieved for both years are likely to vary from the forecast information presented, and this variation could be material.

In preparing this future-oriented statement of operations the National Battlefields Commission has made estimates and assumptions concerning the future. These estimates and assumptions may differ from the subsequent actual results. Estimates and assumptions are continually evaluated and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Factors that could lead to material differences between the future-oriented statement of operations and the historical statement of operations include the following:

- The timing and amount of acquisitions and disposals of property, plant and equipment may affect gains/losses and amortization expense.
- Economic conditions may affect the amount of revenue earned.
- Further changes to the operating budget through additional new initiatives or technical adjustments later in the year.

Once the Report on Plans and Priorities is presented, the National Battlefields Commission will not be updating the forecasts for any changes in financial resources made in ensuing supplementary estimates. Variances will be explained in the Departmental Performance Report.

3. Summary of Significant Accounting Policies

The future-oriented statement of operations has been prepared using the Treasury Board Accounting Standard 1.2 that came into effect for the 2011-12 fiscal year and subsequent years, which are based on Canadian public sector accounting standards. The presentation and results using the stated accounting policies do not result in any significant differences from Canadian public sector accounting standards.

Significant accounting policies are as follows:

a) Expenses

Expenses are recorded on an accrual basis. Expenses for the Department's operations are recorded when goods are received or services are rendered, including employer contributions to health and dental insurance plans and worker's compensation, which are recorded as expenses at their estimated cost. Vacation pay and compensatory leave, as well as severance benefits, are accrued as the benefits are earned by employees under their respective terms of employment.

Expenses also include amortization of tangible capital assets, which are capitalized at their acquisition cost. Amortization of tangible capital assets is done on a straight-line basis over the estimated useful life of the asset

b) Revenues

Revenues are accounted for in the period in which the underlying transaction or event that gave rise to the revenue takes place.

4. Parliamentary Authorities

The Commission is financed mostly by the Government of Canada through parliamentary authorities. Financial reporting of authorities provided to the Commission do not parallel financial reporting according to generally accepted accounting principles because authorities are primarily based on cash flow requirements. Items recognized in the future-oriented statement of operations in one year may be funded through parliamentary authorities in prior, current, or future years. Accordingly, the Commission has different net cost of operations for the year on a government funding basis than on an accrual accounting basis. The differences are reconciled in the following tables:

a) Reconciliation of net cost of operations to requested authorities (in thousands of dollars)

| | Estimated | Planned |
|---|-----------|---------|
| | 2014-15 | 2015-16 |
| Net cost of operations | 8,849 | 8,333 |
| Adjustment for items affecting net cost of operations but not affecting authorities: | | |
| Amortization of tangible capitals assets | (1,031) | (1,104) |
| Loss on disposal of tangible capital assets | (293) | 0 |
| Amortization of deferred charges | (12) | (12) |
| Services provided without charge by other government departments | (256) | (262) |
| Decrease (increase) in vacation pay and compensatory leave | (4) | 10 |
| Decrease in employee future benefits | 45 | 7 |
| Cost related to The National Battlefields Commission Trust Fund | (379) | (88) |
| Non-tax income | 2,051 | 1,850 |
| Income from National Battlefields Commission Trust Fund | 15 | 12 |
| Total items affecting net cost of operations but not affecting authorities | 136 | 413 |
| Adjustment for items not affecting net cost of operations but affecting appropriations: | | |
| Acquisition of tangible assets | 3,616 | 4,388 |
| Total items not affecting net cost of operations but affecting authorities | 3,616 | 4,388 |
| Current year authorities used | 12,601 | 13,134 |
| | | |
| b) Authorities provided and used (in thousands of dollars) | Estimated | Planned |
| | 2014-15 | 2015-16 |
| - | 2014-13 | 2013-10 |
| Authorities provided: | | |
| Canadian Heritage: | | |
| Operating and capital expenditures | 10,025 | 10,759 |
| Statutory-Contribution to employee benefit plans | 525 | 525 |
| Expenditures corresponding to perceived revenues | 2,051 | 1,850 |
| pursuant to sub-section 29.1(1) of the FAA | | |
| Current year authorities used | 12,601 | 13,134 |

5. The National Battlefields Commission Trust Fund

When the National Battlefields Commission was created, a Trust fund was established for the receipt of moneys from individuals, municipal corporations, provincial governments and others, for the purpose of acquiring and preserving the great historic battlefields in Quebec. Since September 1984, the Trust fund has been governed by subsection 9.1 of the *Act respecting the National Battlefields in Quebec*, which authorizes such amounts to be spent for the purpose for which they were given to the Commission. The income and cost are included in the future-oriented Statement of Operations of the Commission and are detailed as follows:

| | Estimated | Planned |
|---|---------------------------|---------|
| | 2014-15 | 2015-16 |
| | (in thousands of dollars) | |
| Cost | | |
| Acquisition | 365 | 50 |
| Amortization | 13 | 36 |
| Professional services | 1 | 2 |
| Total of cost | 379 | 88 |
| Revenues | | |
| Interest | 8 | 8 |
| Miscellaneous | 7 | 4 |
| Total of revenues | 15 | 12 |
| Excess of cost on income (excess of income on costs) | 364 | 76 |
| Balance at beginning of the year | 988 | 637 |
| Adjustment for items affecting excess of cost on income but not affecting the balance at end of year: | | |
| Amortization | 13 | 36 |
| Balance at end of year, deposited with the Receiver General for | | |
| Canada | 637 | 597 |