### Statement outlining results, risks and significant changes in operations, personnel and program

#### Introduction

### The National Battlefields Commission Mandate

The Commission was established in 1908 under an Act respecting the National Battlefields in Quebec.

The Commission is a departmental corporation named in Schedule II of the Financial Administration Act.

The Commission's mandate is to ensure that all the cultural, recreational, natural and scientific resources of the Battlefields Park are developed in the best interest of Canadians and that the image of the Government of Canada is strengthened without compromising the historic character of the site. To achieve that goal, the Commission will acquire, preserve and develop the great historic battlefields in Quebec. In addition to Internal Services, the National Battlefields Commission has two program activities: « Conservation and Development » and « Public Education and Services ».

Further information on the mandate, roles, responsibilities and programs of The National Battlefields Commission can be found in the National Battlefields Commission 2011-2012 Main Estimates, available on the following website: http://www.tbs-sct.gc.ca/est-pre/20112012/me-bpd/docs/me-bpd-eng.pdf page 86.

This quarterly financial report:

- should be read in conjunction with the 2011-2012 Main Estimates;
- has been prepared by management of The National Battlefields Commission as required by section 65.1 of the *Financial Administration Act* and in the form and manner prescribed by the Treasury Board:
- has not been subject to an external audit or review.

### **Basis of Presentation**

This quarterly report has been prepared by management using an expenditure basis of accounting. The accompanying Statement of Authorities includes the Commission's spending authorities granted by Parliament and those used by the Commission consistent with the Main Estimates for the 2011-2012 fiscal year. This quarterly report has been prepared using a special purpose financial reporting framework designed to meet financial information needs with respect to the use of spending authorities.

The authority of Parliament is required before moneys can be spent by the Government. Approvals are given in the form of annually approved limits through appropriation acts or through legislation in the form of statutory spending authority for specific purposes.

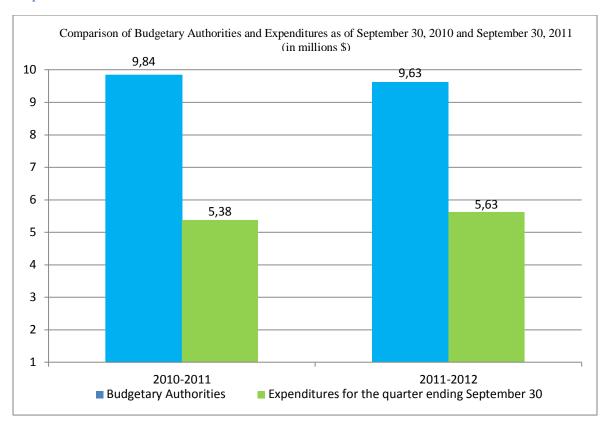
When Parliament is dissolved for the purposes of a general election, section 30 of the Financial Administration Act authorizes the Governor General, under certain conditions, to issue a special warrant authorizing the Government to withdraw funds from the Consolidated Revenue Fund. A special warrant is deemed to be an appropriation for the fiscal year in which it is issued.

The Commission uses the full accrual method of accounting to prepare and present its annual departmental financial statements that are part of the departmental performance reporting process. However, the spending authorities voted by Parliament remain on an expenditure basis.

### Highlights of fiscal quarter and fiscal year to date (YTD) results

This section highlights the significant items that contributed to the net decrease in resources available for the year and actual expenditures for the quarter ended September 30.

Graph 1:



Graph 1 outlines the budgetary authorities which represent the resources available for use for the year as of September 30.

### Authorities' analysis

As at September 30, 2011, total authorities available for the year have decreased by \$0.21 million compared to the same quarter of the prior year, from \$9.84 million to \$9.63 million. This decrease is mainly due to a \$325,000 funding carry-over request that has not been extended to 2011-2012 for the relocation and renovation of the Commission's administrative offices. See table below for a detailed explanation of the difference.

### Explanation – Difference

Cost containment measures – 2010 Budget	(14,104)
Benefits increase (S)	20,217
Expenses increase as per 29.1(1) (S)	100,000
No funding carry-over to 2011-2012	(325,000)
Changes in Operating Budget Carry Forward	6,562
Total	(212,325)

### **Budgetary expenditures analysis**

Compared to the previous year, total budgetary expenditures recorded in the first quarter, ending September 30, 2011 increased by \$0.25 million, from \$5.38 million to \$5.63 million as per the Table of departmental budgetary expenditures by Standard Object. This \$0.25 million increase is the combined result of some favourable and unfavourable variances in Year to date used at quarter end. The most important declines relate to Information (\$120,000, or -45%) and Rentals (\$173,000 or -82%). They are explained by the expenses incurred for the presentation of the Plaines lunes show in 2010-2011. The most important increase is for Acquisition of land, buildings and works (\$504,000), mainly because of road repairing carried out in 2011-2012.

#### **Risks and Uncertainties**

1) **Risk**: The National Battlefields Commission may not achieve its objective of \$1.7 million as statutory funding if, for example, there is a drop in tourist traffic in 2011-2012 in comparison with 2010-2011. Most of revenues come from parking lot fees and activities on the park. In order to manage this risk, the Commission will perform an ongoing assessment of its expenses with relation to collected revenue and take appropriate measures in a timely manner.

This Departmental Quarterly Financial Report reflects the results of the current fiscal period in relation to the Main Estimates for which full supply was released on June 27, 2011.

Budget 2010 announced that the operating budgets of departments would be frozen at their 2010-11 levels for the fiscal years 2011-12 and 2012-13 and that departments would not be founded for salary increases resulting for those years. The National Battlefields Commission should be able to accommodate the reduction in funding without significantly impacting its ongoing operations.

Budget 2011 announced that departmental budgets would be examined through a Strategic and Operating Review. Pursuant to this review, it is expected that future years' budgets will be reduced for fiscal years commencing in 212-13. However, at this time, the nature and extent of any reductions are not known.

#### Significant changes in relation to operations, personnel and programs

There have been no significant changes in relation to operations, personnel and programs.

### **Approval by Senior Officials**

Approved by:

The original version was signed by : André Beaudet Secretary

Québec, Canada November 21, 2011 The original version was signed by: Paule Veilleux Financial Services Agent

## Statement of Authorities (unaudited)

		Fiscal year 2011-2012		Fiscal year 2010-2011		
	Total available for use for	•	<u> </u>	Total available for use for		
(In thousands of dollars)	the year ending	Used during the quarter	Year to date used at	the year ending	Used during the quarter	Year to date used at
	March 31, 2012 *	ended September 30, 2011	quarter end	March 31, 2011	ended September 30, 2010	quarter end
Program expenditures	752:	1 3613	4533	785	3 1732	4355
Contributions to employee						
benefit plans	407	7 101	203	38	7 97	194
Expenditures pursuant to						
subsection 29.1(1) of the						
Financial Administration Act	1700	0 490	901	160	) 434	827
Total authorities	9628	8 4204	5637	984	2263	5376

<sup>\*</sup> Includes only Authorities available for use and granted by Parliament at quarter-end.

# Departmental budgetary expenditures by Standard Object (unaudited)

	Fiscal year 2011-2012			Fiscal year 2010-2011		
(In thousands of dollars)	Planned expenditures for the year ending March 31, 2012	Expended during the quarter ended September 30, 2011	Year to date used at quarter end	Planned expenditures for the year ending March 31, 2011	Expended during the quarter ended September 30, 2010	Year to date used at quarter end
Expenditures:						
Personnel	2669	1131	2129	2662	1104	2073
Transportation and						
communications	185	33	56	185	33	52
Information	350	107	149	275	224	269
Professional and special						
services	650	188	252	650	204	276
Rentals	70	16	39	70	195	212
Puchased repair and						
maintenance	929	390	484	573	249	361
Utilities, materials and						
supplies	800	155	332	1354	190	394
Acquisition of land, buildings						
and works	975	534	542	395	15	38
Acquisition of machinery and						
equipment	=	23	27	=	48	73
Transfer payments	=	Ē	=	=	Ē	=
Public debt charges	=	Ē	=	=	Ē	=
Other subsidies and payments	3000	1627	1627	3676	1	1628
Total Expenditures	9628	4204	5637	9840	2263	5376