

Board and Committee Meeting Attendance (January 1 – December 31, 2017)¹

	Board of Directors	Audit and Finance Committee (A&F)	Human Resources and Compensation Committee (HRC)	Corporate Governance Committee (CGC)	Capital Projects Committee (CPC)	Executive Committee (EXE)	Pension Committee (PC)
Number of Meetings	6	6	3	3	6	2	4

Attendees (Independent Directors)

Norman M. Betts	5/6	5/6					4/4
Alan A. Borger	6/6			3/3	6/6		
Phyllis Clark	5/6	6/6			5/6	1/2	
Colin Dodds	6/6		3/3				4/4
Monique Jérôme-Forget	5/6		3/3	3/3		2/2	
Claire M. C. Kennedy	6/6	6/6	3/3	3/3		2/2	
Derek D. Key ²	6/6			3/3	6/6	2/2	
Wes Scott	6/6	5/6					4/4
Jean Simon	5/6		2/3	2/3			
Greg Stewart	5/6		3/3				3/4
Martin Sullivan	6/6	3/6 ³	1/3 ³		6/6		

Notes:

An empty space indicates that the Director is not a member of the Committee

1 - Also includes meetings attended by telephone.

2 - Lead Director Derek D. Key may attend any committee meetings.

3 - Martin Sullivan left the HRCC Committee and joined A&F Committee in March 2017